



Western
UNIVERSITY • CANADA

2026-27 Operating and Capital Budgets

March 31, 2026

2026-27 Budget Highlights

A. Introduction

Western's 2026-27 Operating and Capital Budgets move us forward to a new 2-year plan – spanning the period 2026-27 and 2027-28. This budget builds on recent budgets and has been developed in the context of our Strategic Plan – *Towards Western at 150*. This budget was developed in late-January 2026 in the context of revenue assumptions at that time: frozen core operating grants, frozen domestic tuition for Ontario students, declining international enrolments, targeted program expansion funding, and various time-limited operating grants from the Province.

On February 12, 2026, we received welcome news from the Province with regards to two major components of our operating revenues:

1. The domestic tuition freeze (for Ontario students) has been lifted, and these rates could increase by 2% in each of the next three years.
2. Operating grants to universities will be increased through the following mechanisms:
 - a. Full funding for unfunded students up to 2024-25 enrolment levels;
 - b. Increases to the per-student funding rates in each of 2026-27 and 2027-28; and
 - c. Increases to the funding weights attached to enrolments in programs identified as priority areas by the Province.

The parameters associated with the domestic Ontario tuition rates are clearly known and have been incorporated into the 2026-27 budget – including the additional revenue deriving from the 2% increase and our response, which was immediate base allocations to our Faculties and Support Units.

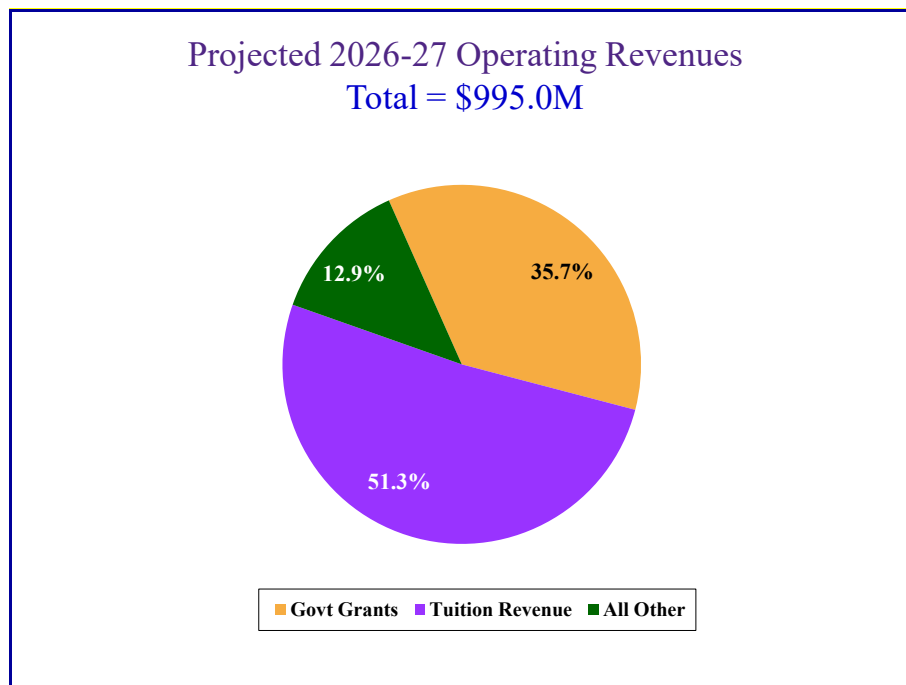
At the time of the writing of this budget, details of the operating grant changes (#2 above) were not available. Therefore, the recommendations in this budget do not include the grant changes/increases. When these details are available, we will report to the Board of Governors – at either the June or September meetings.

This Budget continues with investments in our strategic plan priorities while ensuring prudent fiscal management. A balanced budget is presented for year-end 2026-27, and the Operating Reserve is projected to be \$68.9 million.

B. The 2026-27 Operating Budget

Revenues

The 2026-27 Operating Budget projects total revenue of \$995.0 million – which is based on the assumptions described above (prior to February 12, 2026), increases in international tuition rates similar to recent years, increases in domestic enrolments, and declining international enrolments. The revenue forecast does include the 2% domestic Ontario tuition allowed by the Province – through the announcement on February 12, 2026.

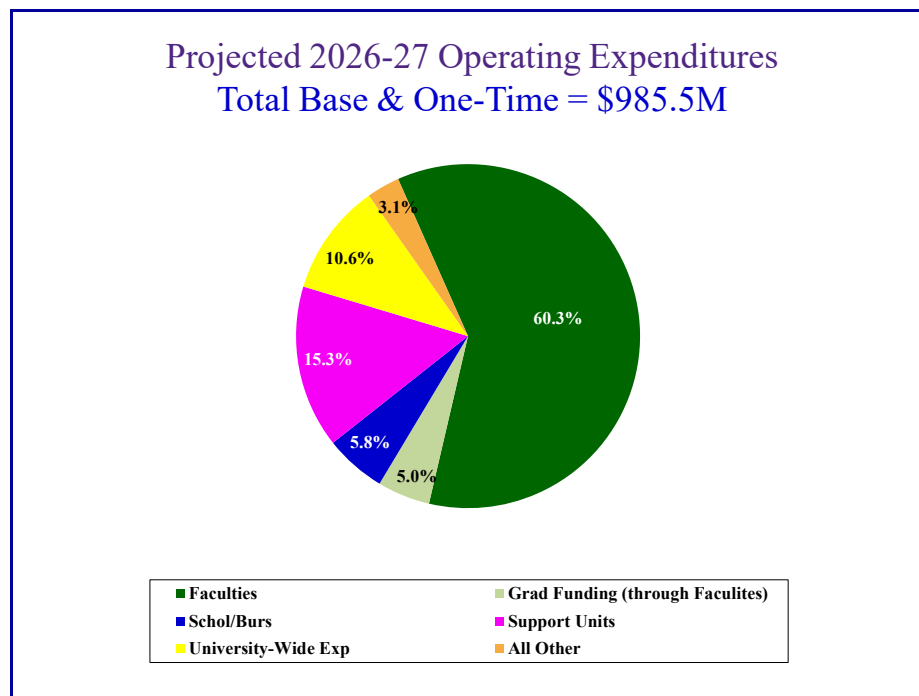


Expenditures

Total expenditures for 2026-27 are projected to be \$985.5 million, and include the following major investments in core activities and new initiatives or strategic priorities:

- Support for the core operations of the University through *base budget allocations* to the Faculties totaling \$572.9 million and to the Support Units totaling \$142.8 million.
- Western continues to give high priority to *student financial aid* – through various Scholarships and Bursaries. This budget recommends over \$105 million for this purpose.

- Growing our endowments is a University priority – and in support of this, a sum of \$30 million in one-time funding is being recommended to augment our ***Endowed Chairs Matching Program***.
- ***Enhancing our Scholarship/Research profile*** is a high priority – and this budget recommends \$7 million to support the acquisition of a 7T High-Field Magnetic Resonance Imaging Scanner (MRI) and \$3.4 million in support of the program aimed at attracting and supporting top-tier Post-Doctoral Fellows.
- In support of strengthening our efforts in ***recruiting international undergraduate students***, a sum of \$6.35 million one-time is recommended to fund an array of scholarships.
- The self-funding ***multi-year Engineering Expansion Plan*** that supports expansion of enrolments and faculty/staff complements and the construction of a new building continues in 2026-27. This initiative is supported through the allocation of \$1 million in base funding (to Engineering and Science) and \$5.8 million in one-time funding to support the new Engineering building.
- ***Information Technology Infrastructure renewal and expansion*** is a requirement that needs investment – and this budget recommends \$5 million for this high-priority need.



C. The 2026-27 Capital Budget

The Capital Budget supports our Long-Range Space Plan which involves a number of high priority projects – including the following major academic projects which are underway or in various planning stages:

- A new Engineering building
- An undergraduate student residence
- The Pathogen Research Centre Facility
- The Bioconvergence Centre
- A new facility for the Faculty of Health Sciences

Funding for the Capital Budget in 2026-27 is derived from the following sources: Government Grants (\$21.3 million), transfers from the Operating Budget – including unit budgets (\$26.1 million), self-funded or ancillary operations (\$31.4 million), and borrowing (\$139.3 million).

Capital Expenditures are projected to be \$329.5 million in 2026-27, with a breakdown as follows:

- \$227.2 million in support of *new construction* (including planning/design).
- \$15.8 million in support of *major renovation projects*.
- \$29.6 million for *utilities and infrastructure projects*.
- \$9.2 million associated with the *modernization/adaptation of instructional and research facilities* across campus.
- \$21.8 million for *general campus maintenance projects*.
- \$17.8 million in support of *renewal in our residences*.
- \$8.1 million for all *other capital expenditures* – which includes carrying costs and debt repayment.

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ACRONYMS used in University Budget Document

1	Acronym	Description
2	APF	Academic Priorities Fund
3	APPF	Academic Planning, Policy, & Faculty
4	AQ	Additional Qualification Courses in the Faculty of Education
5	B.Ed.	Bachelor of Education Program/Degree
6	B.L.U.E.	Black Student Leadership University Experience
7	BRIF	Biosciences Research Infrastructure Fund
8	CFI	Canada Foundation for Innovation
9	CRCs	Canada Research Chairs
10	CRV	Current Replacement Value (of Buildings)
11	CSD	Communication Sciences and Disorders Program
12	DM	Deferred Maintenance
13	Ed.D.	Doctor of Education Degree
14	EDI	Equity, Diversity, and Inclusion
15	EDID	Equity, Diversity, Inclusion, and Decolonization
16	EFB	Employee Future Benefits
17	EMBA	Executive Master of Business Administration Degree/Program
18	FIMS	Faculty of Information & Media Studies
19	FRSF	Federal Research Support Fund
20	FTE	Full-Time Equivalent
21	HBA	Honours Business Administration Degree/Program
22	HR	Human Resources
23	IBA	Inflationary Budget Adjustment
24	ITIF	Information Technology Infrastructure Fund
25	LRSP	Long-Range Space Plan
26	M.Cl.Sc.	Masters in Clinical Sciences Degree
27	MA	Master of Arts Degree
28	MBA	Master of Business Administration Degree/Program
29	MD	Doctor of Medicine Degree/Program
30	MEng	Master of Engineering Degree/Program
31	MESc	Master of Engineering Science Degree
32	MMI	Maintenance, Modernization, and Infrastructure
33	MN	Master of Nursing Degree
34	MOS	Management & Organizational Studies Program
35	MPT	Masters in Physical Therapy Degree
36	MSc	Master of Science Degree
37	MSOF	Major Strategic Opportunities Fund
38	OT	Occupational Therapy (School/Program)
39	PAL	Provincial Attestation Letter (in support of international student study permits)
40	Ph.D.	Doctor of Philosophy Degree
41	PT	Physical Therapy (School/Program)
42	QA	Quality Assurance
43	RISF	Research Infrastructure Support Fund
44	SDRI	Siebens-Drake Research Institute
45	SSHRC	Social Science and Humanities Research Council
46	STEM	Science, Technology, Engineering, and Mathematics
47	SUPF	Support Unit Priorities Fund
48	U.C.	University College
49	UCC	University Community Centre
50	USC	University Students' Council
51	USRI	Undergraduate Summer Research Internship Program
52	WAFAR	The Western Academy for Advanced Research
53	WIC	Western International College

2026-27 Operating Budget

Western continues to be guided by the priorities outlined in our **Strategic Plan – Towards Western at 150** – and is focused on its commitment to an outstanding educational experience, scholarship, research, and creativity. The dedicated efforts made by all members of our university community have enabled the university to maintain those commitments as we look ahead to building a stronger university. Recent changes in the external environment should give us optimism in achieving this objective.

The last four university budgets started the process of investing in our strategic plan priorities, and this budget continues those investments.

The current budget makes additional significant investments in the 2026-27 budget in support of our strategic plan priorities:

- Enrolment growth in areas of demand and capacity – including \$834,000 to Engineering and \$208,000 to Science in base funding to support the strategic expansion of Engineering, \$2.7 million for Nursing expansion, \$2.3 million for expansion in Medicine, and \$1.4 million in general revenue sharing across most Faculties.
- Scholarship/research/creativity – including \$7 million to acquire a 7T MRI and \$3.4 million to support a Post-Doctoral funding program.
- Student financial support – including nearly \$48 million in centrally-funded student support, over \$50 million in graduate student supports through Faculty budgets, and \$500,000 in needs-based bursaries for graduate students.
- International student recruitment – including \$6.4 million for international student scholarships.
- Fundraising – including \$30 million to support the Endowed Chairs Matching program.
- Infrastructure to accommodate growth – including a new Engineering Building and a new Health Sciences building.

These investments will allow us to pursue the various components of our mission as a leading research university.

A. Planning and Budgetary Context

The recently-completed planning process leads us into a new two-year planning cycle – spanning the period 2026-27 and 2027-28. In the summer of 2022, our Faculties and Support Units submitted Academic and Operational Plans in alignment with our strategic plan – and the priorities in those plans have formed the basis for the 2-year university plan.

At this point in time, as we reach the end of the current fiscal year, we are on target to exceed the net position initially projected for 2025-26. The Operating Reserve at the end of the current year is projected to be \$59.4 million – compared to the budgeted figure of \$44.0 million, largely due to the STEM funding (\$18 million) provided by the Province after approval of our 2025-26 Budget by the Board of Governors.

Our planning and budgeting process for the next two-year cycle was completed by late-January 2026 and budget recommendations were developed in the context of what we knew at that point in time – which included the following assumptions regarding revenues:

- Under the Provincial Government’s corridor-based block-grant funding system, our overall core on-going provincial grants will remain frozen at the 2016-17 level.
- The Province’s tuition framework rolled back domestic tuition rates by 10% in 2019-20 and the rates were kept constant (at the reduced levels) in 2020-21 through 2025-26. At that point in time (late January 2026), Government has confirmed that domestic tuition rates for Ontario students will remain frozen in 2026-27 – making it a total of 8 years of no change to domestic tuition rates.
- Two years ago, the Federal Government introduced a policy/approach to limit study permits for undergraduate international students who would come to Canada from outside the country. One year later, that policy was updated to include all undergraduate students (both coming from outside the country and from within Canada) as well as all international graduate students. In the most recent year (and as of now), that policy reverted to applying only to undergraduate students. Our enrolment planning includes our best assessment of the impact of the Federal Government’s policy. We are projecting reductions in undergraduate and graduate international enrolments – which will impact our tuition revenue in each of the two years of our upcoming planning cycle.
- The first year of the Western International College (WIC) will start in 2026-27 – and we expect royalty revenues associated with registrations at College. In year 1, these are expected to be modest – and will ramp up in the coming years. Starting in 2027-28, we will have students transferring into Western’s Faculties from WIC.
- Enrolments are the primary driver of operating revenues. For budgetary purposes, our first-year class for 2026-27 is expected to be about 6,600 students (which includes about 465 international students). The graduate enrolment plan is the aggregate of the plans developed by the Faculties – which is a modest increase of about 115 students. Total full-time enrolment (undergraduate and graduate) is projected to increase by about 300 – which includes a reduction of 275 in the international component. Recently, the province has indicated that it will support expansion in the Post-Secondary sector by another 40,000 spaces – in priority areas – over the next three years. Western will pursue this opportunity by developing proposals for expansion in areas of demand and capacity, and in alignment with government priorities.
- In late February 2024, the Provincial Government announced time-limited “sustainability funding” for Ontario’s Universities – spanning the period 2023-24 through 2026-27. Western’s estimated allocation for 2026-27 of \$20.1 million (an increase of \$5.8 million over 2025-26) has been incorporated into our operating revenue projections. This funding will end after 2026-27.

In summary, over 85% of our Operating Revenues derive from enrolment-related revenues. As a result, based on the information we had about our revenue parameters at that time (end of January 2026) – i.e. frozen base operating grants, frozen domestic tuition, and international enrolment declines – we were projecting our operating revenue to be flat in 2026-27 and decline slightly in 2027-28.

Based on the above revenue estimates, we have developed our budget recommendations and informed the Faculties and Support Units.

On February 12, 2026, we received welcome news from the Province with regards to two major components of our operating revenues:

1. The domestic tuition freeze (for Ontario students) has been lifted, and these rates could increase by 2% in each of the next three years.
2. Operating grants to universities will be increased through the following mechanisms:

- a. Full funding for unfunded students up to 2024-25 enrolment levels;
- b. Increases to the per-student funding rates in each of 2026-27 and 2027-28; and
- c. Increases to the funding weights attached to enrolments in programs identified as priority areas by the Province.

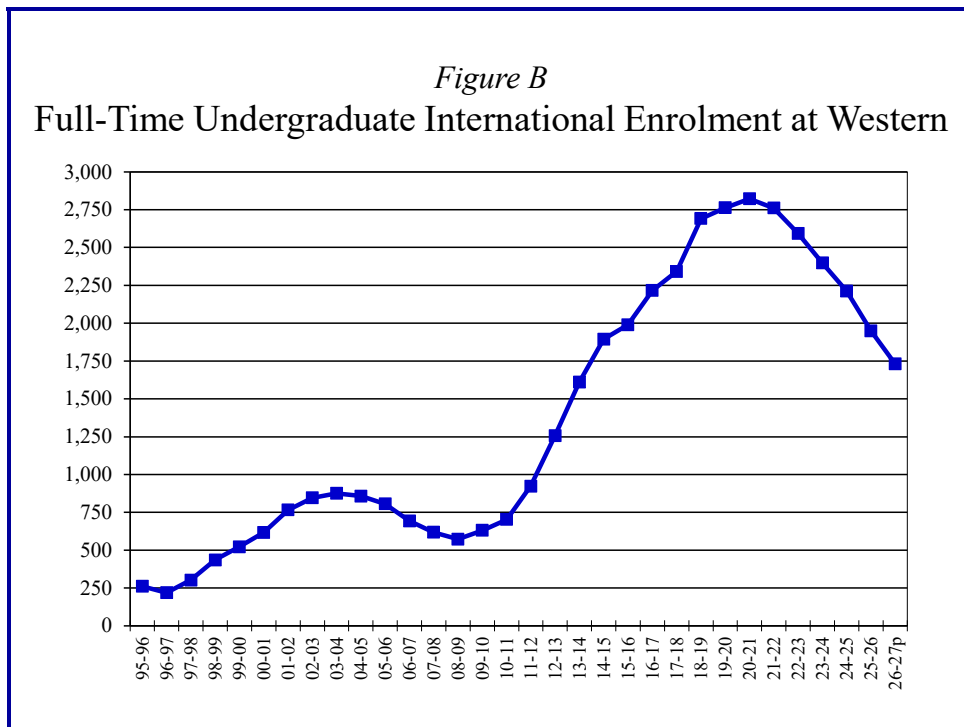
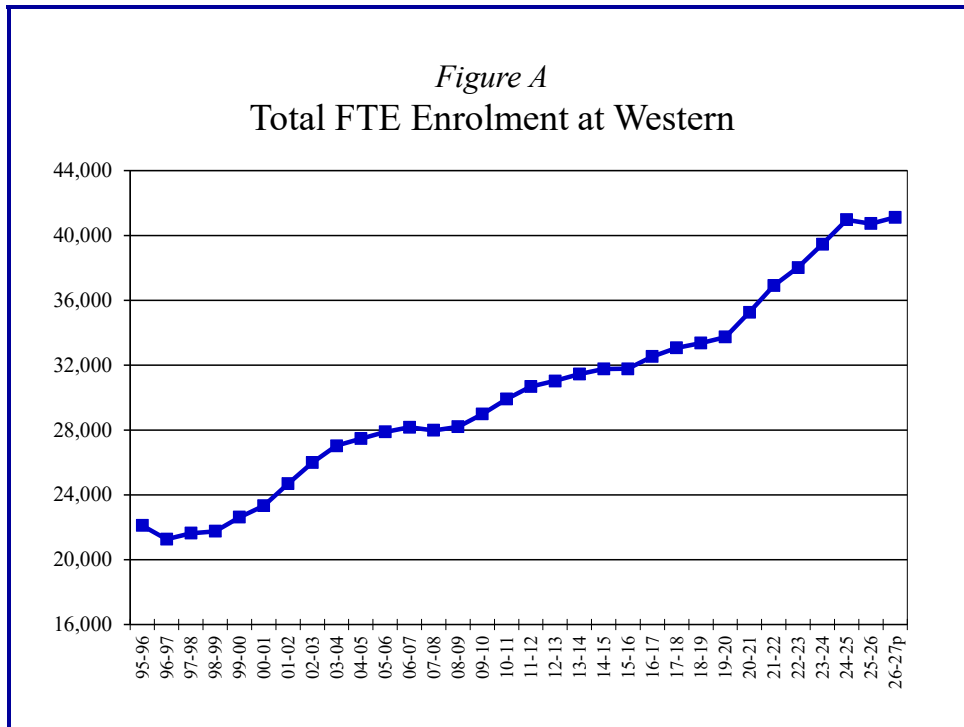
The parameters associated with the domestic Ontario tuition rates are clearly known and have been incorporated into this budget – including the additional revenue deriving from the 2% increase and our response, which was immediate base allocations to our Faculties and Support Units.

At the time of the writing of this budget, details of the operating grant changes (#2 above) were not available. Therefore, the recommendations in this budget do not include the grant changes/increases. When these details are available, we will report to the Board of Governors – at either the June or September meetings.

At Western, our integrated approach to planning serves us well. We continue to focus our budget planning on our strategic priorities. Our approach to enrolment planning allows us to make significant enhancements to the quality of education and the educational experience we offer our students:

- Recruitment of outstanding undergraduate students is a high priority. The average entering grade of our incoming class in the fall of 2025 was 91.5%, well above the Ontario average.
- Over 94% of our first-year students continue into their second year. Our retention rates are amongst the highest in Canada.
- Graduation rates of our undergraduate students have been steadily increasing, and they are currently much higher than the average of peer universities in Canada and the United States. About 86% of Western's 2019-20 entering cohort graduated within 6 years – again, well above our peer institutions across Canada.
- We are continuing to invest in our recruitment efforts to grow international undergraduate enrolments while also diversifying home country and program destination. At present, about 6.7% of our undergraduate enrolment is international. Our Strategic Plan aspires to reach 20% international undergraduate students. One strategy to achieve this goal is the establishment of the Western International College (WIC) which will provide a pathway for international students to complete their first year at WIC and then transfer to Western for their second year of study. WIC will also support recruitment for some of our graduate programs. In addition, we are strengthening our efforts in direct recruitment – including increased direct in-country recruitment activities, expansion of agents, and on-line recruitment initiatives.
- Expansion of graduate enrolments in areas of demand and capacity continues to be a strategic priority at Western. In the current year, full-time graduate students comprise nearly 19% of total full-time enrolment.

We remain committed to building on the substantive gains we have made in the areas of student quality, educational quality, and student experience. Going forward, we will continue to manage our resources and target them towards the priorities identified in our Strategic Plan.



B. Updates on Priorities and Initiatives from Last Year's Budget

The following initiatives were included in the 2025-26 Budget and involved substantial investments in alignment with the themes in our Strategic Plan.

Theme 1: Greater Impact

Growth: Enrolments

- The multi-year Engineering expansion involving a new 5-year undergraduate program that combines the core elements of Artificial Intelligence (AI) and Information & Communications Technology with any of the core disciplines in Engineering continued in 2025-26 – and included expansion of enrolments, faculty and staff complements, planning for space/facilities, and allocations to the Faculty of Science which contributes in a significant manner to the teaching of Engineering students.

Engineering: \$611,000 base funding to support faculty and staff positions, \$575,000 one-time for faculty start-up funding, and \$3.4 million to support the construction of a new building.

Science: \$50,000 base funding and \$75,000 one-time for faculty start-up funding.

- In support of the recruitment of international undergraduate students – in the context of student permit caps and increased global competition – a sum of \$6.2 million was committed to international student recruitment awards.

Growth: Faculty and Staff Renewal/Expansion

- Last year's budget included various initiatives aimed at faculty and staff renewal and expansion:
 - The allocation of \$30 million one-time to the Endowed Chairs Matching Program.
 - Various base and one-time allocations to the Faculties and Support Units – to support faculty and staff positions.

Since 2019-20, our full-time faculty complement has increased by 161 – from 1,240 to 1,401 (as of February 28, 2026). Similarly, our full-time staff complement has increased by 202 – from 2,492 to 2,694.

Space, Facilities, and Infrastructure to Support Growth

To ensure that we offer the best educational environment for our students and to support our faculty and staff with adequate state-of-the-art facilities, the 2025-26 Budget included the following one-time allocations:

- \$3.4 million from the multi-year Engineering expansion revenues to support the new Engineering Building, currently under construction; and
- \$2.2 million for technology-related modernization of general university instructional spaces.

Construction of the Engineering Building is well underway and the renewal of technology infrastructure in instructional spaces is an annual/ongoing process.

In addition, last year's budget (Table 13) also included the following projects – the Bioconvergence Centre, the Pathogen Research Facility, and a new Undergraduate Residence – aimed at supporting our Strategic Plan priorities. Planning and/or construction are well underway for all projects.

Enhancing our Research Profile and Impact

Last year's budget recommended various scholarship/research related initiatives, including:

- \$1.6 million one-time to support the continuation of the Post-Doctoral Fellowship Program;
- \$500,000 one-time funding to support our Research Institutes; and
- \$3.4 million one-time to the Vice-President (Research) to support university-wide research initiatives.

For information, the previous three budgets also invested significantly in support of our research aspirations, including:

- \$12.5 million in 2024-25 to create an endowment to support our research institutes;
- \$10.0 million in 2024-25 for the university's matching requirement for successful CFI projects; and
- \$11.0 million in 2023-24 to support major research initiatives – including pathogen and vaccine development research, wind research initiatives, and imaging.

Enhancing the Learning Experience

The 2025-26 budget allocated a sum of \$2 million one-time to support the continuation of the Undergraduate Summer Research Internship Program (USRI). The program has supported 314 student internships working under the supervision of 264 faculty members across campus – and included an education and training component as part of the overall experiential research opportunity for our students.

Build Institutional Capacity through Expanded Fundraising

In support of our fundraising campaign through marketing initiatives and staffing for the campaign, a sum of \$5 million in one-time funding to the fundraising campaign and \$1.26 million one-time for Campaign-related marketing initiatives was allocated.

Theme 2: People, Community, and Culture

Last year's budget included funding allocations in direct support of our goals in the areas of Equity, Diversity, & Inclusion (EDI) and Indigenization.

- One-time funding (\$200,000) to the Office of Indigenous Initiatives in support of additional staffing and programming initiatives; and
- Funding to support the Black Student Leadership University Experience Program (B.L.U.E.) and programming initiatives through the Office of Equity, Diversity, and Inclusion (\$115,000 one-time funding).

The Graduate Student Needs-based and Emergency Fund continued in 2025-26 – with a \$500,000 one-time allocation.

Theme 3: Western's Place in the World

The commitments under this theme were directly supported in the 2025-26 Budget through the following initiatives:

- Western's Long-Range Space Plan which included a new Engineering Building, the Bioconvergence Centre, a new undergraduate residence, the Pathogen Research Centre Facility, and renewal of facilities at the West Campus (formerly Brescia). Construction of the Engineering Building, the Pathogen Research Facility, and the undergraduate residence are well underway, and detailed design for the Bioconvergence Centre is nearing completion.
- Various university-wide campus sustainability, energy conservation, and infrastructure projects (supported through an allocation of \$29.6 million in our capital budget) are continuing – and include improvements to central power plant infrastructure, electrical distribution systems, sewer and water systems.
- As committed in our Strategic Plan, the University secured a lease arrangement for space in downtown Toronto. Planned use of the facilities include professional continuing education offerings, other academic programming needs, and space to support recruitment and advancement/fundraising events.

C. Priorities for the 2026-27 Budget and New Initiatives

The recently completed planning process identified the following high priority initiatives that are directly aligned with the three themes in our new Strategic Plan.

Theme 1: Greater Impact

Growth: Enrolments

1. A central element of “Greater Impact” is to grow strategically in areas of demand and societal need. In support of this imperative, the following initiatives are recommended in the 2026-27 Budget.
 - As indicated in section B, a strategic Engineering expansion is underway with a fully developed multi-year plan involving expansion of enrolments, faculty/staff complements, space/facilities, and investments in other Faculties that contribute in a significant manner to the teaching of Engineering students. The investments include: Engineering – \$834,000 in base funding (Table 4, line 4, column d), 450,000 in one-time funding (Table 8, line 16), and \$5.8 million one-time for a new building (Table 8, line 4); and Science – \$208,000 in base funding (included in Table 4. Line 10, column d) and \$100,000 in one-time funding (Table 8, line 22).
 - The Provincial Government is supporting the expansion of Nursing enrolments through the allocation of recurring one-time funding – and a sum of \$2.7 million in one-time funding flows to the Faculty of Health Sciences (Table 8, line 17).
2. Recruitment of undergraduate international students continues to be a high priority for the University. In support of this – and in the context of the current external environment, which includes global competition for these students and the Federal Government’s limits on study permits – we are recommending \$6.4 million in one-time funding for international student recruitment awards (Table 8, line 3). In addition, as noted in section A, we are strengthening our efforts in direct international student recruitment – including increased direct in-country recruitment activities, expansion of agents, and on-line recruitment initiatives.

Growth: Faculty and Staff Renewal/Expansion

Faculty and staff renewal and expansion, commensurate with enrolment growth, is a key priority in our Strategic Plan. In support of this, the following budget allocations are recommended:

3. The Endowed Chairs Matching Program, whereby private donations to support faculty positions through the creation of endowed chairs are matched by the University, was introduced in 2010-11. To date, a total of \$143.5 million has been allocated for matching purposes. Of this, \$108.4 million has already been spent as matching funds for a total of 61 chairs, leaving \$35.1 million unspent. Donor agreements are in progress for 2 more chairs which will require \$8 million in matching funds in the current year, and the Vice-President (Advancement) is currently in discussions regarding 5 additional chairs which will require up \$15 million in matching funds. The plan is to secure 5 to 10 chairs annually. This matching program is a central component of our fundraising campaign, and further incremental matching funds will be required. Therefore, it is recommended that \$30 million in one-time funding (Table 8, line 1) be allocated to support the Endowed Chairs Matching Program.

4. The plans for all eleven Faculties (in total) have proposed increases of 23 faculty positions and 46 staff positions in 2026-27. The Support Units have submitted their plans – and are currently under review.

Space, Facilities, and Infrastructure to Support Growth

5. To ensure that we offer the best educational environment for our students and to support our faculty and staff with adequate state-of-the-art facilities, the Strategic Plan calls for investment in facilities and infrastructure. In support of this priority, the following one-time allocations are recommended in this budget:
 - \$5.8 million from the multi-year Engineering enrolment expansion revenues to support the new Engineering Building (Table 8, line 4); and
 - \$2.5 million to support modernization of general university instructional spaces (Table 8, line 7).

Enhancing our Research Profile and Impact

6. In support of the research aspirations in our Strategic Plan, under the Greater Impact Theme, the following budget allocations are recommended in this budget:
 - \$7.0 million to acquire a new 7T high-field magnetic resonance imaging scanner (MRI) – which will be supplemented with additional funding from the Vice-President Research and the Schulich School of Medicine & Dentistry (Table 8, line 2);
 - \$3.4 million one-time to support the continuation of the Post-Doctoral Fellowship Program (Table 8, line 6); and
 - \$4.5 million one-time support for several university-wide research initiatives – under the direction of the Vice-President Research (Table 8, line 38).

Enhancing the Learning Experience

7. A sum of \$2 million one-time is recommended to support the continuation of the Undergraduate Summer Research Internship Program (USRI) (Table 8, line 8). In 2026-27, the program is expected to support 295 student internships – and will include an education and training component as part of the overall experiential research opportunity for our students.

Build Institutional Capacity through Expanded Fundraising

8. In support of our fundraising campaign, this budget recommends the allocation of \$700,000 one-time for Campaign-related marketing initiatives (Table 8, line 9). In addition, unit-specific allocations to the Vice-President (Advancement Portfolio) and Western Communications also support the fundraising priorities (see Table 6, lines 30 and 34 and Table 8, lines 39).

State-of-the-Art Information Technology Infrastructure

9. The commitment in the Strategic Plan to invest in state-of-the-art I.T. infrastructure is being supported through the recommendation of \$5 million in one-time funding to support renewal of I.T. equipment across campus (Table 8, line 5). This allocation augments the on-going base budget (\$8.3 million) line for I.T. Infrastructure shown in Table 7, line 7.

Theme 2: People, Community, and Culture

10. In support of the priorities under this theme, and in direct support of our goals in the areas of Equity, Diversity, & Inclusion (EDI) and Indigenization, the following budget allocations are recommended for 2026-27:
- One-time funding to the Office of Equity, Diversity, and Inclusion to support programming initiatives (Table 8, line 37); and
 - Base funding to the Office of Indigenous Initiatives and the Office of Equity, Diversity, and Inclusion to support programming initiatives (Table 6, lines 7 and 36).
11. The Graduate Student Needs-based and Emergency Fund will continue in 2026-27 – and a one-time allocation of \$500,000 is recommended (Table 8, line 10). This allocation augments the general bursary funds already available to graduate students and undergraduate students (Table 5, lines 2 and 3).

Theme 3: Western's Place in the World

12. The priorities under this theme are directly supported in this budget through the following commitments:
- Enhancing Western's campus is a central priority in our Long-Range Space Plan (Table 13), and includes the following projects that are underway or in planning stages: a new Engineering Building, an undergraduate student residence, renovations to create the Donald K. Johnson Leadership Centre (for the Ivey School) in Toronto, the Pathogen Research Centre Facility, the Bioconvergence Centre, new facilities to support enrolment growth in the Faculty of Health Sciences, renewal of facilities at the West Campus (formerly Brescia), and modernization of Alumni Hall.

Table 13 (Long Range Space Plan) summarizes Western's current capital priorities – in support of growth as well as our research aspirations. The list of projects is reviewed annually to confirm that the projects align with current needs and are updated to reflect the evolving external environment and its impact on our needs. Therefore, projects may move between the three categories presented in the Table.

- The on-going range of university-wide Campus Sustainability, Energy Conservation, and Infrastructure Projects support our aspiration to reduce carbon emissions for campus operations, and we are projecting expenditures of \$29.6 million in 2026-27 (Table 14, line 3).

D. Two-Year Operating Budget Forecast

We seek approval of the 2026-27 Budget as outlined in this document. The recommendations in this document have been guided by projections of operating revenues and expenditures for the upcoming 2-year planning period.

Table 1 summarizes our current forecast for the 2-year planning period, and the major underlying assumptions are as follows:

Revenues

- Provincial government on-going/base grant funding (sum of lines 3 and 4 in Table 1) remains constant during the 2-year planning period. As outlined in section A, on February 12, 2026 – after the development of our budget – we received welcome news from the Province that we will receive additional operating grant funding. At this point in time, we do not know the details of the allocations and requirements – and therefore, the incremental grant revenues and the incremental investments are not part of this budget. When we know the details and requirements regarding the additional grant funding, we will report to either the June or September meetings of the Board of Governors.
- As noted earlier, the Province announced a time-limited sustainability funding which will flow \$20.1 million in 2026-27 to Western. This amount is included in the \$38.1 million in line 6 of Table 1. As noted earlier, this \$20.1 million will come to an end after 2026-27 – and this reduction is also reflected in the same line in 2027-28.
- The federal government’s Research Support Fund, which is in recognition of the indirect costs of granting-council-supported research covered by the University’s operating budget, is expected to be stable.
- As noted earlier, the Province has ended the domestic tuition freeze effective 2026-27 – and has allowed for a 2% annual increase in each of the next 3 years. This budget formally recommends the 2% increase in 2026-27, and we have also included the 2% increase for 2027-28 in our revenue forecasts shown in Table 1.

Starting in 2022-23, the Province allowed for a 5% increase in tuition rates for domestic students from other provinces. For 2026-27, the Province has allowed for a further 5% in domestic out-of-province undergraduate tuition rates – and this budget recommends the implementation of this 5%.

Three years ago, the Province approved increases to undergraduate Management & Organizational Studies (MOS) and Computer Science domestic tuition rates by 7.5% per year until the tuition levels reach the average of similar programs at other Ontario universities. The proposed budget includes these increases.

International tuition rates are de-regulated and we propose increases in the range of 3% for most undergraduate and graduate programs.

Our proposed rates for 2026-27 are shown in Tables 10, 10a, and 11.

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- The Senate-approved enrolment projections and plans, which drive our tuition revenue projections, are shown in Table 12. As indicated earlier, our first-year class (for budgetary purposes) is assumed to be an intake of about 6,600 students – including 465 international students.

Our Strategic Plan calls for enrolment growth – at all levels of study and in areas of demand and capacity. Since 2020-21, our full-time enrolment has grown by over 5,600 students (about 17.5%). The projections for the next 5 years (starting in 2026-27) show continued modest growth. As we know more about the Province’s enrolment strategy for the near future and as we work on increasing international enrolments, we will likely exceed the growth trajectory in Table 12.

Expenditures

- Faculty and Support Unit base budgets have been adjusted to reflect the 3% Inflationary Budget Adjustment (IBA) and augmented by allocations from the Academic Priorities Fund (APF), the Support Units Priorities Fund (SUPF), enrolment expansion funding, and Canada Research Chairs (CRCs). The net impact is that, at year-end, Faculty and Support Unit budgets are expected to increase in 2026-27 (over 2025-26) compared to the budgeted amounts shown in Table 1, lines 22 and 24. This is illustrated later in Figure C.
- Enrolment-related revenue sharing with the Faculties, which transfers about 40% of incremental enrolment-related revenue to the Faculty budgets, continues in 2026-27. The reduction in 2026-27 is due to projected declines in undergraduate international enrolments and associated tuition revenue.
- Non-salary costs associated with major University-wide budget items (e.g. utilities, insurance, and I.T. infrastructure) are based on the current estimates from the units that manage these expenditures.
- Central funding to cover the costs of negotiated employee compensation increases has been set aside and these funds will be transferred to Faculty and Support Unit budgets throughout the year, as the various compensation provisions are implemented.

Net Position and the Operating Reserve

- As can be seen in line 33 of Table 1, the Operating Reserve is projected to be \$59.4 million at the end of the current year (i.e. 2025-26). The reserve is projected to be 42.6 million at the end of the upcoming 2-year planning period (2027-28).

As noted earlier, we anticipate incremental grant funding in each of the next 2 years. Once we know more about the allocations and requirements, we will bring forward additional recommendations – which will impact the reserve levels shown in line 33 of Table 1.

- At present, the Board of Governors requires the University to maintain a minimum Operating Reserve Level of \$10 million. Given the size and complexity of our budget (with operating revenues projected to exceed \$1 billion) and the many external factors impacting our revenues, it is recommended that the minimum operating reserve requirement be increased to \$25 million – starting in 2026-27.

Table 1
BUDGET PLAN FOR 2-YEAR PLAN
2026-27 and 2027-28

		2023-24a	2024-25a	2025-26e	2026-27p	2027-28p
1	REVENUES					
2	Government Grants					
3	Provincial: Core Operating Grant <a>	113.7	97.5	97.5	97.5	97.5
4	Provincial: Performance-based Grant <a>	157.6	182.0	182.3	182.3	182.3
5	Provincial: Special Purpose Grants	21.8	24.2	25.6	25.8	25.5
6	Provincial: Time-Limited Grants	9.9	8.4	32.2	38.1	18.0
7	Federal: Research Support Fund (FRSF)	11.7	11.4	11.9	11.9	11.9
8	Total	314.7	323.5	349.4	355.6	335.3
9	Tuition Revenue	482.2	502.6	497.9	510.6	524.1
10	All Other Revenues					
11	Canada Research Chairs (CRCs)	8.7	8.5	7.9	7.4	7.4
12	Recoverable Salaries	24.3	24.1	24.5	24.5	24.5
13	All Other	88.4	92.0	93.8	96.9	99.7
14	Total	121.4	124.6	126.2	128.8	131.6
15	Total Revenues	918.3	950.7	973.5	995.0	991.0
16	EXPENDITURES					
17	Faculties					
18	Base Budgets	483.6	504.4	515.6	514.7	509.6
19	Revenue Sharing Allocations	1.6	2.6	5.3	1.4	2.6
20	Canada Research Chairs (CRCs)	7.6	7.4	6.9	6.5	6.5
21	All Other	50.8	50.8	52.3	50.3	49.2
22	Total	543.6	565.2	580.1	572.9	567.9
23	Scholarships and Bursaries	40.7	43.0	45.8	47.7	49.1
24	Support Areas	130.6	140.9	145.8	142.8	139.5
25	University-wide Expenditures	81.4	88.4	91.9	96.3	101.0
26	Provision for Cost Fluctuations	-	-	1.2	30.6	60.5
27	One-Time Allocations	112.0	109.8	104.3	95.2	99.2
28	Total Expenditures	908.3	947.3	969.1	985.5	1,017.2
29	REVENUES minus EXPENDITURES	10.0	3.4	4.4	9.5	-26.3
30	OPERATING RESERVE					
31	Beginning Operating Reserve	41.6	51.5	55.0	59.4	68.9
32	Surplus / (Deficit) -- from Line 29 above	10.0	3.4	4.4	9.5	-26.3
33	Ending Operating Reserve ***	51.5	55.0	59.4	68.9	42.6

<a> The February 12, 2026 Provincial Announcement will lead to increases in the Core Operating Grant and Performance-based Grant. Details of the increases are not yet available. When details are available, we will bring forward further budget recommendations.

*** Recommended Operating Reserve Target of \$25M.

E. Summary of the 2026-27 Operating Budget

Table 2 summarizes the 2026-27 Operating Budget, including total revenues, expenditures by area, net position for the year, and the projected operating reserve.

Line 5: Total operating revenue is projected to be \$995.0 million in 2026-27. Details of the operating revenues are shown in Table 3.

Line 13: Total expenditures are projected to be \$985.5 million in 2026-27. Details of the expenditures (by area) are shown in Tables 4 through 8.

Line 14: The in-year net position is projected to be a \$4.4 million surplus in 2025-26 and a planned surplus of \$9.5 million in 2026-27.

Line 17: The Operating Reserve is forecast to be \$59.4 million at the end of 2025-26 and \$68.9 million at the end of 2026-27 – above the recommended Board-mandated minimum level of \$25 million. For information, our current forecast is that (as shown in Table 1) the reserve will be \$42.6 million at the end of the 2-year planning period (i.e. at the end of 2027-28).

Table 2
SUMMARY OF OPERATING BUDGET: 2026-27

	<a>		<c>	
	2025-26 Budget (@Feb 28, 2026)	2026-27 Budget	\$ Change from 2025-26	
1	Operating Revenues (Table 3)			
2	Government Grants <d>	349,426,673	355,601,714	6,175,041
3	Tuition Revenue	497,949,355	510,594,214	12,644,859
4	All Other	126,102,181	128,791,179	2,688,998
5	Total Revenues	973,478,209	994,987,107	21,508,898
6	Expenditure Budgets			
7	Faculties (Table 4)	580,078,191	572,933,161	-7,145,030
8	Scholarships and Bursaries (Table 5)	45,825,644	47,678,473	1,852,829
9	Support Areas (Table 6)	145,794,085	142,846,269	-2,947,816
10	University-wide Expenditures (Table 7)	91,883,195	96,310,702	4,427,507
11	Provision for Cost Fluctuations	1,224,652	30,631,352	29,406,700
12	One-Time Allocations	104,293,216	95,055,958	-9,237,258
13	Total Expenditures	969,098,983	985,455,915	16,356,932
14	Surplus / (Deficit) - Line 5 minus Line 13	4,379,226	9,531,192	
15	Beginning Operating Reserve Balance	55,034,884	59,414,110	
16	Surplus / (Deficit) -- Line 14 above	4,379,226	9,531,192	
17	Closing Operating Reserve Balance	59,414,110	68,945,302	
18	Board-mandated Minimum Level Reserve Target	10,000,000	25,000,000	

<d> The February 12, 2026 Provincial Announcement will lead to increases in the Core Operating Grant and the Performance-based Grant. Details are not known at this time. When details are available, we will bring forward further budget recommendations.

F. Details of the 2026-27 Operating Revenue Forecasts (Table 3)

Government Grants

In 2017-18, the Provincial Government introduced an enrolment corridor-based funding system whereby the major portion of on-going/base provincial grants would flow as a block grant, provided the institution maintains an overall level of domestic enrolments. The government is moving towards an approach of linking a portion of the base grant to performance metrics. The sum of lines 2 and 3 is our core operating grants – with line 3 showing the performance-based component.

As noted earlier, the Province committed to two time-limited grants. The sustainability grant (which will be \$20.1 million in 2026-27) and STEM funding (which will be \$18 million in 2026-27) – the total of these (\$38.1 million) is shown in line 5 of Table 3.

Tuition Fees

The recommended tuition fee rates for 2026-27 are summarized in Tables 10, 10a, and 11. Tuition revenue projections are a function of tuition rates and the enrolment forecasts shown in Table 12.

Domestic Students from Ontario

As noted earlier (in section A), tuition rates for domestic students from Ontario are being increased by 2% in 2026-27. Tuition anomaly adjustments to undergraduate MOS and Computer Science reflect a 7.5% increase – as approved by the Province.

Domestic Students from Other Provinces

As described earlier, tuition rates for undergraduate domestic students from other provinces are recommended to increase by 5% in 2026-27.

International Students

Recent University budgets highlighted the fact that Western's international undergraduate student tuition rates were below the average of our peer research-intensive institutions in Ontario, and it was noted that, looking forward, our recommendations for these tuition fees will seek to move Western's tuition rates to the level of our peers. The recommendations for international undergraduate tuition fees continue on the path to narrowing the gap with our peer institutions.

Starting in the fall term of 2018, tuition rates for international Ph.D. students have been set at the same rate as domestic students.

All Other Revenues

Several other sources contribute to the University's Operating Budget. Major items to note are the Canada Research Chairs (CRCs), the Fee-for-Services Transfer from the Affiliated University Colleges, Fundraising associated with Student Financial Aid, Royalties and Licenses, and the Fee-for-Services Transfer from Ancillaries and Other Self-funded Operations.

- Table 9 summarizes the distribution of currently occupied CRCs at Western. Our current allocation is a total of 78 CRCs. The occupancy of the Chairs turns over dynamically as terms end and begin – including COVID related extensions. There are 57 occupied and funded Chairs in the current year, and we are projecting 55 occupied and funded chairs in 2026-27, with \$7.4 million in associated revenue. Some chairs are currently in an unfunded Covid extension year. All remaining available chairs are in the recruitment/nomination process, and we are waiting to hear the results of the CRC reallocation process which may impact the number of CRCs allocated to Western.
- The Fee-for Services Transfer from the Affiliated University Colleges represents payments for services and teaching provided to their students. The standard transfer rate is 12% of the Colleges' grant and tuition revenue. The projected \$10.3 million for 2026-27 is a function of the Colleges' enrolment forecasts and associated tuition revenues. In recognition of the financial pressures faced by Huron University College and King's University College (due to reductions in international enrolments), we have agreed to temporary reductions to the transfer rate – from the standard 12% to 11% in 2025-26 and 11.5% in 2026-27. Starting from 2027-28, the transfer rate will return to 12%.
- Fundraising for needs-based Student Awards continues to be of high priority for the University. In 2026-27, we project a sum of nearly \$12.8 million from this source.
- Research contracts (through partnerships with the private sector) attracts overhead revenue to cover the indirect costs of the research – and this revenue is shared between the Faculties, the Research Promotion Fund (managed by the Vice-President Research), and the central university budget to cover costs such as space/facilities and I.T. infrastructure.
- The revenue from Royalties and Licenses includes patents/licenses associated with the Robarts Research Institute which flows to the Schulich School. We are projecting a sum of \$4.9 million in 2026-27.
- Western's self-funded operations and ancillary units transfer substantial funds to the University Operating Budget by way of payments associated with facilities/land costs and services provided by the University. This category also includes the payment from the Ivey Business School to the University for services provided by the University at-large to Ivey, a component within the funding model for the Ivey School that was introduced in 2004-05.

G. Details of the 2026-27 Expenditure Recommendations

1. Faculty Budget Recommendations

Table 4 shows the 2026-27 **base budget recommendations** for Western’s Faculties. Final 2026-27 base budgets are the net result of the following:

- Starting base budgets;
- The Inflationary Budget Adjustments (IBA);
- Academic Priorities Fund (APF) allocations;
- Program expansion funding and/or targeted government allocations; and
- Funds associated with CRC positions (detailed in Table 9).

The **Inflationary Budget Adjustment (IBA)**, which reduces base budgets by 3%, is applied annually. This adjustment is required to help fund inflationary costs, which are primarily the annual employee salary increases as negotiated through collective bargaining agreements.

Figure C illustrates the impact of the in-year addition of funding to cover the costs of negotiated compensation increases – using the Faculties’ budgets as presented in last year’s budget. Columns <a>, , and <c> are replicated from last year’s budget – and show that Faculty budgets in total decrease by \$7.8 million in 2025-26 over 2024-25 (column <c>, line 12). This year’s budget shows the final 2025-26 Faculty budgets (Table 4, column <a>, line 12) which total \$412.6 million (also shown in Figure C, column <d>, line 12) – an increase of \$16.3 million compared to what was shown in last year’s budget. Of this \$16.3 million, \$13.1 million was base funding added in-year to cover the costs of negotiated compensation increases.

Figure C

Faculty Budgets: Illustration of Impact of In-Year Compensation Increase Funding and Other Base Allocations Using 2025-26 as an Example

		<a>		<c>	<d>	<e>
		From Last Year's Budget			From this Budget	
		2024-25 Base Budget	Planned 2025-26 Base Budget	Change over 2024-25 - <a>	Final 2025-26 Base Budget	Change 2025-26 Final vs. Planned <d> -
1	Faculties					
2	Arts & Humanities	35,891,174	34,911,940	-979,234	37,464,690	2,552,750
3	Education	20,281,050	19,785,026	-496,024	20,949,460	1,164,434
4	Engineering	42,979,453	42,358,214	-621,239	43,944,207	1,585,993
5	Health Sciences	41,793,975	40,978,356	-815,619	46,418,228	5,439,872
6	Information & Media Studies	12,607,851	12,356,512	-251,339	13,354,591	998,079
7	Law	10,254,258	9,974,728	-279,530	10,930,349	955,621
8	Medicine & Dentistry	81,860,460	80,435,335	-1,425,125	82,781,343	2,346,008
9	Music	11,906,414	11,633,774	-272,640	12,183,225	549,451
10	Science	71,732,719	70,215,111	-1,517,608	73,490,689	3,275,578
11	Social Science	74,821,506	73,691,653	-1,129,853	71,087,515	-2,604,138
12	Sub-Total Faculties	404,128,860	396,340,649	-7,788,211	412,604,297	16,263,648

The **Academic Priorities Fund (APF)** shown in line 19 of Table 4 was established in 2011-12. The Provost's APF recommendations are in direct response to requests from the Faculties and are made in the context of the following considerations:

- The Faculty's overall resource situation relative to enrolments/teaching
- Plans for program expansion and/or development of new graduate and undergraduate programs
- Projected revenue sharing allocations
- Resources relative to similar programs/Faculties
- Cost structure variations among disciplines/Faculties
- Relationship between resources, enrolments, and faculty/staff complements
- Scholarship/research activities and new initiatives, including interdisciplinary or cross-Faculty initiatives
- Investments made in recent years

For 2026-27, in light of our initial revenue assumptions, we had indicated to the Faculties that we would not be able to provide base APF allocations. However, as noted earlier, immediately after the Province's announcement that domestic tuition can increase by 2%, we committed to a total of \$2.4 million in base APF allocations – as shows in Table 4, column <c>, line 12).

The **Other Base Changes** for the Faculties (shown in column <d> of Table 4) consist of:

- \$834,000 to Engineering as a direct result of enrolment expansion – and this funding is expected to support additional faculty and staff positions; and
- \$208,000 to Science in support of the incremental teaching associated with the Engineering expansion plan.

The **funding model for the Ivey Business School**, introduced in 2004-05, flows all tuition fees and government grants deriving from enrolments directly to Ivey. Under this funding model, the Ivey School does not participate in the University's other funding programs such as the APF, the Research Infrastructure Support Fund (RISF), and other targeted special funding programs – and the Faculty is responsible for all its costs, including annual employee compensation increases. Ivey also transfers an annual amount to the central budget, reflecting the cost of general services provided to the Faculty by the University.

Over and above the base budget allocations, the Faculties receive additional funds through the **enrolment-related revenue sharing mechanism** that was implemented in 2011-12 (Table 4, line 15). A proportion of tuition revenue deriving from incremental enrolments flows to the Faculties, as follows:

- for the undergraduate direct-entry component, the equivalent of 40% of incremental domestic tuition revenue provided at the rate of \$436 per incremental full-course-equivalent course registration taught
- 40% on second-entry (or professional) undergraduate enrolments
- 40% on graduate enrolments

The Faculties also receive additional budgetary support through:

- **One-time operating budget allocations** (totaling \$24.1 million) which are detailed in Table 8 (lines 13 to 24);
- The new **PhD enrolment growth funding support program**, estimated at \$544,000 (Table 4, line 16);

- **The Research Infrastructure Support Fund (RISF)** totaling \$750,000 (Table 4, line 17); and
- Support for **Faculty-specific capital projects** totaling \$1.3 million – through the University’s Capital Budget.

A consolidated summary of the Provost’s allocation recommendations for the Faculties (direct to the Faculties, from the various sources described above) is presented in Figure D. These recommendations are for the 2026-27 Budget.

Figure D

SUMMARY OF 2026-27 ALLOCATION RECOMMENDATIONS FOR THE FACULTIES
(direct allocations to the Faculties through the planning process)

		Base Allocations	One-Time Allocations	Capital Support
1	Arts & Humanities	222,000	877,300	73,850
2	Education	128,000	578,550	
3	Engineering	1,092,468	2,439,653	237,600
4	Health Sciences	274,000	6,768,067	600,000
5	Information & Media Studies	80,000	133,425	38,000
6	Law	66,000	140,000	
7	Medicine & Dentistry	486,000	8,694,409	300,000
8	Music	73,000	437,350	
9	Science	640,761	2,935,153	
10	Social Science	419,000	1,054,179	
11	Total	3,481,229	24,058,086	1,249,450

2. Scholarships and Bursaries

Base budget allocations for centrally-funded student support programs are shown in Table 5 – with a total of \$47.7 million estimated for 2026-27.

- Undergraduate scholarships are projected to increase by \$500,000 due to increases in the number of scholarship-eligible students.
- Funding to support students in financial need is a priority for the University, and we project a sum of \$21.8 million in bursary funds.
- Fundraising for undergraduate and graduate student needs-based awards continues to be a high priority for the University. In 2026-27, we project a sum of \$12.8 million from this source.
- As part of the integration of Brescia University College into Western, the University committed to a student financial support program – the Brescia Legacy Fund. The fund was created through a \$25 million endowment established on May 1, 2024 – and is expected to provide \$1.07 million for spending in 2026-27. The fund will support scholarships, bursaries, and programming for underrepresented groups or historically disadvantaged groups.
- As the footnote in Table 5 indicates, graduate student funding is addressed through the Faculty budgets, and the Faculty plans estimate a total of \$50.5 million in 2026-27 for this priority item. Graduate students also receive additional funding through faculty members’ research grants,

external student award programs (e.g. tri-agencies), and other sources. In recent years, these sources have added about \$45 million annually to overall graduate student financial support.

In addition to the base budget allocations shown in Table 5, two special one-time student financial support funding allocations are also recommended in this budget:

- In recognition of the financial needs of our graduate students, a sum of \$500,000 one-time in support of the Graduate Student Needs-based and Emergency Fund continues in 2026-27 – as shown in Table 8, line 10. This fund augments the regular annual general bursary funding available to all students (shown in Table 5, lines 2 and 3).
- As described earlier, international undergraduate student recruitment is a high priority for the University – and is of even greater importance in the current environment which includes the Federal Government’s plan to limit the number of study permits for international students. In support of this, \$6.35 million in one-time funding for international undergraduate student recruitment awards (shown in Table 8, line 3).

3. Support Unit Budget Recommendations

Table 6 shows the 2026-27 base budget recommendations for Support Units. Final 2026-27 base budgets are the net result of the following:

- Starting base budgets;
- The Inflationary Budget Adjustments (IBA);
- Support Units Priorities Fund (SUPF) allocations; and
- Other strategic and operational base allocations.

For 2026-27, as with the Faculties, we had indicated that we would not be able to provide base SUPF allocations. However, as noted earlier, immediately after the Province’s announcement that domestic tuition can increase by 2%, we committed to a total of nearly \$1 million in base SUPF allocations – as shown in Table 6, column <c>, line 38).

The Support Units also receive additional budgetary support through:

- **One-time operating budget allocations** (\$7.3 million) which are detailed in Table 8 (lines 25 through 40); and
- Support for **Unit-specific capital projects** totaling \$2.1 million – through the University’s Capital Budget.

4. University-wide Expenditures

Table 7 summarizes University-wide Expenditures. These are expenses that extend across all areas of the University.

- The increase in the University’s physical plant **Utilities** is the net result of projected utilities rate increases, utilization patterns, anticipated savings resulting from the implementation of energy efficiency initiatives, and the opening of new buildings.
- The **Library Acquisitions Budget** continues to be a high priority and a sum of \$15.7 million is recommended for 2026-27.

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- The **Maintenance, Modernization, and Infrastructure (MMI)** transfer to the Capital Budget is maintained at \$16 million – and the funds are used to support general maintenance of our facilities. This MMI transfer has remained roughly constant since 2017-18. In next year’s budget, we will bring forward recommendations to increase this transfer.
 - The **Federal Research Support Fund (FRSF) Transfer to Capital** continues at the \$3 million level and these funds are used to support projects in our Long-range Space Plan that involve research facilities. The FRSF provides partial funding to cover the indirect costs associated with federally funded research activities.
 - The **Information Technology Infrastructure Fund (ITIF)** supports rapidly expanding University-wide central IT infrastructure including our networks, wireless technologies, internet bandwidth, IT security infrastructure, general university computer labs, instructional support and eLearning software applications, central university databases, the hardware necessary to run the applications and databases, and maintenance costs associated with all the hardware and software.
 - **Contingency** is set at \$2.5 million or about 0.25% of Operating Revenues, as in previous years.

5. One-Time Recommendations

As noted above, the Faculties and Support Units will receive substantial one-time funding in 2026-27. The specific one-time recommendations are summarized in Table 8 and include unit-specific items as well as allocations for University-wide initiatives.

As described earlier in Section C of this document, the following high priority university-wide initiatives are recommended for support in the 2026-27 budget – with one-time allocations totaling \$95.1 million. Major one-time items include:

- **The Endowed Chairs Matching Program:** \$30 million
- **Acquisition of a 7T MRI:** \$7 million
- **International Undergraduate Recruitment Awards:** 6.35 million
- Multi-year plan to fund a **new Engineering Building** to accommodate the enrolment expansion: \$5.8 million
- **Information Technology Infrastructure Renewal and Expansion:** \$5 million
- Continuation of the **Postdoctoral Fellowships Program:** \$3.4 million
- **Modernization of General University Instructional Facilities:** \$2.5 million
- Continuation of the **Undergraduate Summer Research Internship Program:** \$2 million
- **The National Campaign and Campaign-related Marketing:** \$700,000
- Resources to support **Graduate Student Needs-based Bursaries and Emergency Funding:** \$500,000

Table 3
2026-27 OPERATING REVENUES

		2025-26 Budget Forecast (@Feb 28, 2026) (1)	2026-27 Budget (2)	Increase / (Decrease) Amount (3)	% Change (2) to (1)
1	Government Grants				
2	Provincial: Core Operating Grant <a>	97,517,161	97,517,161	0	0.0%
3	Provincial: Performance-based Grant <a>	182,263,965	182,263,965	0	0.0%
4	Provincial: Special Purpose Grants	25,556,747	25,838,358	281,611	1.1%
5	Provincial: Time-Limited Grants	32,203,469	38,082,230	5,878,761	18.3%
6	Federal Research Support Fund (FRSF)	11,885,331	11,900,000	14,669	0.1%
7	Sub-Total Government Grants	349,426,673	355,601,714	6,175,041	1.8%
8	Tuition Revenue				
9	Undergraduate	311,932,861	314,866,666	2,933,805	0.9%
10	Graduate	71,587,204	75,182,296	3,595,092	5.0%
11	<i>Sub-Total General Programs</i>	<i>383,520,065</i>	<i>390,048,962</i>	<i>6,528,897</i>	<i>1.7%</i>
12	Ivey Programs (Undergraduate and Graduate)	95,626,290	103,242,252	7,615,962	8.0%
13	International Medical and Dental Students	16,916,000	15,416,000	-1,500,000	-8.9%
14	<i>Sub-Total Other Programs</i>	<i>112,542,290</i>	<i>118,658,252</i>	<i>6,115,962</i>	<i>5.4%</i>
15	Miscellaneous Fees	1,887,000	1,887,000	0	0.0%
16	Sub-Total Tuition Revenue	497,949,355	510,594,214	12,644,859	2.5%
17	Other Revenues				
18	Canada Research Chairs (CRCs)	7,900,000	7,400,000	-500,000	-6.3%
19	Fee for Services Transfer from Affiliated University Colleges	9,725,012	10,314,873	589,861	6.1%
20	Recoverable Salaries	24,496,000	24,496,000	0	0.0%
21	Fundraising -- Need-based Student Awards and Bursaries	12,422,999	12,822,999	400,000	3.2%
22	Application Fees	3,000,000	3,000,000	0	0.0%
23	Research Overhead Revenues	5,960,000	6,140,000	180,000	3.0%
24	Royalties and Licences	4,800,000	4,875,000	75,000	1.6%
25	Scholarship/Research Initiatives in the SSHRC Disciplines	535,416	552,152	16,736	3.1%
26	Fee for Services Transfer from Self-Funded & Ancillary Operations	54,883,424	56,015,100	1,131,676	2.1%
27	Miscellaneous Revenues	2,379,330	3,175,055	795,725	33.4%
28	Sub-Total Other Revenues	126,102,181	128,791,179	2,688,998	2.1%
29	Total Revenues	973,478,209	994,987,107	21,508,898	2.2%

<a> The February 12, 2026 Provincial Announcement will lead to increases in the Core Operating Grant and the Performance-based Grant. Details are not known at this time. When details are available, we will bring forward further budget recommendations.

**Table 4
FACULTIES**

	<a>		<c>	<d>	<e>	<f>
	2025-26 Base Budget (@Feb 28, 2026)	IBA	APF	Other Base Changes	Canada Research Chairs	Resulting 2026-27 Base Budget **
1	Faculties					
2	Arts & Humanities	-1,111,041	222,000			36,575,649
3	Education	-640,814	128,000			20,436,646
4	Engineering	43,944,207	258,000	834,468	90,000	43,834,749
5	Health Sciences	46,418,228	274,000		-170,000	45,153,081
6	Information & Media Studies	13,354,591	80,000		-90,000	12,946,653
7	Law	10,930,349	66,000			10,668,439
8	Medicine & Dentistry	82,781,343	486,000		180,000	81,016,102
9	Music	12,183,225	73,000			11,893,428
10	Science	73,490,689	433,000	207,761	-170,000	71,796,029
11	Social Science	71,087,515	419,000		-170,000	69,232,690
12	Sub-Total Faculties (excluding Business)	412,604,297	2,439,000	1,042,229	-330,000	403,553,466
13	Business	108,952,561		7,918,826	-90,000	116,813,387
14	Sub-Total Faculties	521,556,858	2,439,000	8,961,055	-420,000	520,334,853
15	Enrolment-related Revenue Sharing Allocation	5,309,300		-3,913,235		1,396,065
16	PhD Enrolment Growth Support	1,160,000		-616,000		544,000
17	Research Infrastructure Support Fund (RISF)	750,000				750,000
18	Faculty Recruitment Initiatives	164,278				164,278
19	Academic Priorities Fund (APF)	3,840,160				3,840,160
20	Total -- with Revenue Sharing Allocation	532,780,596	2,439,000	4,431,820	-420,000	527,029,356
21	All Other					
22	Western Strategic Success Programs					1,500,000
23	Education: Continuing Education for Teachers	1,170,790		36,210		1,207,000
24	Medicine & Dentistry: International Tuition and Primary Care	17,265,805		-1,500,000		15,765,805
25	Faculties' Share of Research Overheads	2,220,000		70,000		2,290,000
26	Faculty Scholars & Distinguished University Professors	505,000				505,000
27	Graduate and Undergraduate Program Reviews	140,000				140,000
28	Recoverable Salaries	24,496,000				24,496,000
29	Sub-Total	47,297,595	0	-1,393,790	0	45,903,805
30	Total Academic Units	580,078,191	2,439,000	3,038,030	-420,000	572,933,161

*** Note: Funding to cover the costs of negotiated employee salary and benefits increases will be incrementally added to Faculty base budgets (in year, to column f), as the information is available.

Table 5
SCHOLARSHIPS and BURSARIES

		<a>		<c>
		2025-26 Base Budget (@Feb 28, 2026)	Changes	Resulting 2026-27 Base Budget
1	Undergraduate Scholarships	10,470,297	500,000	10,970,297
2	Tuition Re-investment and Western Bursaries	20,902,766	907,675	21,810,441
3	Privately-Funded Need-based Awards & Bursaries	12,422,999	400,000	12,822,999
4	Brescia Legacy Fund	1,063,733	2,601	1,066,334
5	Targeted MCU Bursaries	765,849	42,553	808,402
6	Global Opportunities Awards	200,000		200,000
7	Total Scholarships and Bursaries	45,825,644	1,852,829	47,678,473

Graduate student funding is addressed through the Faculty budgets. In 2025-26, this funding is estimated to be \$50.7 million and the plan for 2026-27 is \$50.5 million.

Graduate students also receive additional funding through faculty members' research grants, external student award programs (e.g. tri-agencies), and other sources. It is estimated that these sources will add about \$45 million annually to overall graduate student financial support.

Table 6
SUPPORT AREAS

	<a>		<c>	<d>	<e>	
	2025-26 Base Budget (@Feb 28, 2026)	IBA	SUPF	Other Base Changes	** Resulting 2026-27 Base Budget	
1	Reporting to the Provost					
2	Academic Programs Portfolio	2,405,816	-72,174	18,000	2,351,642	
3	Western Technology Services	13,851,038	-415,531	104,000	13,539,507	
4	Western Libraries	16,114,236	-483,427	121,000	15,751,809	
5	Registrar's Office	9,440,330	-283,210	71,000	9,228,120	
6	Student Experience Portfolio <f>	3,420,297	-89,462	22,000	3,352,835	
7	Office of Indigenous Initiatives	1,411,657	-42,350	11,000	1,380,307	
8	Vice-Provost (APPF) Portfolio	1,878,813	-56,364	14,000	1,836,449	
9	Graduate & Postdoctoral Studies	2,265,432	-67,963	17,000	2,214,469	
10	Institutional Planning and Budgeting	3,830,650	-114,920	29,000	3,744,730	
11	Western International	2,791,129	-83,734		2,707,395	
12	McIntosh Gallery - Operating Budget Supplement	428,392			428,392	
13	Teaching Fellows Program	475,312			475,312	
14	Sub-Total	58,313,102	-1,709,135	407,000	0	57,010,967
15	Reporting to the Vice-President Operations & Finance					
16	Financial Services	6,479,054	-194,372	49,000	6,333,682	
17	Facilities Management	23,628,486	-591,055	148,000	53,582	23,239,013
18	Campus Safety & Emergency Services	5,487,042	-164,611	41,000		5,363,431
19	Internal Audit	753,846	-22,615	6,000		737,231
20	Legal Services	1,105,519	-33,166	8,000		1,080,353
21	Sub-Total	37,453,947	-1,005,819	252,000	53,582	36,753,710
22	Reporting to the Vice-President Research					
23	Animal Care/Veterinary Services - Operating Budget Supplement	3,712,300				3,712,300
24	Research Western	8,580,037	-257,401	64,000		8,386,636
25	Research Promotion Fund	1,750,000				1,750,000
26	Special Grants Support for Arts/Humanities/Social Sciences	250,000				250,000
27	Scholarship/Research Initiatives in the SSHRC Disciplines	535,416			16,736	552,152
28	Western Innovation Fund	400,000				400,000
29	Sub-Total	15,227,753	-257,401	64,000	16,736	15,051,088
30	Vice-President University Advancement Portfolio	10,984,422	-329,533	83,000	0	10,737,889
31	General Administration					
32	Human Resources (Including Workplace Health Services)	9,349,843	-263,296	66,000		9,152,547
33	Offices of the President and All Vice-Presidents	5,322,681	-159,680	40,000		5,203,001
34	Western Communications	6,602,437	-198,073	50,000		6,454,364
35	University Secretariat	1,577,753	-47,333	12,000		1,542,420
36	Office of Equity, Diversity, and Inclusion	962,147	-28,864	7,000		940,283
37	Sub-Total	23,814,861	-697,246	175,000	0	23,292,615
38	Total Support Areas	145,794,085	-3,999,134	981,000	70,318	142,846,269

****Note:** Funding to cover the costs of negotiated employee salary and benefits increases will be incrementally added to Unit base budgets (in year, to column e), as the information is available.

<f> In addition to this line, Student Services at Western are funded through Student Ancillary Fees. In 2026-27 the Student Service Unit Budgets are estimated to be \$35.9 million.

Table 7
UNIVERSITY-WIDE EXPENDITURES and EMPLOYEE BENEFIT COSTS

		<a>		<c>	<d>
		2025-26 Base Budget (@Feb 28, 2026)	New Investment	Other Changes	Resulting 2026-27 Base Budget
1	Utilities	27,447,201		3,087,628	30,534,829
2	Library Acquisitions	15,740,896			15,740,896
3	Transfer to MMI: Operating	16,000,000			16,000,000
4	Transfer to MMI: Ancillaries	600,000			600,000
5	FRSF Transfer to Capital	3,000,000			3,000,000
6	CRC Transfer to Capital	808,000		-64,000	744,000
7	Information Technology Infrastructure Fund	8,276,722			8,276,722
8	Property Taxes	2,840,625		-11,925	2,828,700
9	Insurance	3,724,000		300,000	4,024,000
10	Contingency	2,338,384		149,084	2,487,468
11	Accessible Education Services	1,473,454			1,473,454
12	Professional Fees	6,150,000			6,150,000
13	Institutional Memberships	1,800,000			1,800,000
14	Sports and Recreation Services - Operating Budget Supplement	879,226			879,226
15	The Western Entrepreneurship Ecosystem - Operating Budget Supplement	674,207			674,207
16	Costs Associated with Employee Contracts	875,000			875,000
17	Convocation and Diplomas	1,000,000			1,000,000
18	Governance-Related Costs	205,800			205,800
19	Office of the Ombudsperson	129,400			129,400
20	Total University-wide Expenditures	93,962,915	0	3,460,787	97,423,702
21	Employee Benefit Plan Costs	159,006,300		8,152,700	167,159,000
22	Employee Benefit Recoveries	-161,086,020		-7,185,980	-168,272,000
23	Net Employee Benefits	-2,079,720	0	966,720	-1,113,000
24	Net University-wide Expenditures	91,883,195	0	4,427,507	96,310,702

Table 8
2026-27 ONE-TIME ALLOCATIONS

1	Endowed Chairs Matching Program	30,000,000
2	Acquisition of a 7T High-Field Magnetic Resonance Imaging Scanner (MRI)	7,000,000
3	International Scholarship Programs	6,350,000
4	Engineering Expansion -- Support for New Building (multi-year plan) -- Funding from Expansion Revenues	5,758,136
5	IT Infrastructure Renewal / Expansion	5,000,000
6	Post Doctoral Fellowships Program	3,400,000
7	Modernization of General University Instructional Facilities	2,500,000
8	Undergraduate Summer Research Internship Program (USRI)	2,000,000
9	Fundraising Campaign Communications	700,000
10	Graduate Student Needs-based Bursaries	500,000
11	Doctoral Excellence Awards	280,000
12	Climate Sustainability and Campus Development Strategies	250,000
13	Faculties	
14	Arts & Humanities: STEM Education Funding (\$792K), Curatorial Residency in Social and Environmental Justice (\$65K), and Seed Funding for Inter-Faculty Research Projects (\$20K)	877,300
15	Education: Teacher Education Expansion (\$500K), Transnational Mobility Initiatives (\$15K), STEM Education Funding (\$9K), and Centre for Research & Education on Violence Against Women & Children (CREVAWC) Supplement (\$55K)	578,550
16	Engineering: STEM Education Funding (\$1.8M), Artificial Intelligence Systems Engineering Lab (\$212K), and Undergraduate Enrolment Expansion -- Start-up and Faculty Recruitment Funding (\$450K)	2,439,653
17	Health Sciences: Anatomy Instructional Materials (\$100K), Inter-professional Development (\$50K), Targetted Government Funding for Clinical Education (\$1.9M), Nursing Expansion Funding (\$2.7M), Nurse Practitioner Program (\$1.24M), Collaborative Nursing Growth (\$730K), and STEM Education Funding (\$67K)	6,768,067
18	FIMS: Annual Summer Institute and Conference on Technology Innovation for LIS Professionals (\$55K), Seed Funding for FAM Initiatives (\$20K), and STEM Education Funding (\$58K)	133,425
19	Law: Wellness Counsellor (\$140K)	140,000
20	Medicine & Dentistry: Targetted Government Funding for Medical Education (\$2.3M), Targetted Government Funding for Dental Clinical Education (\$1.1M), Dental Patient Simulator Stations (\$455K), Robarts Royalties & Licences Flowthrough (\$4.0M), and STEM Education Funding (\$801K)	8,694,409
21	Music: Limited-Term Renewal (\$150K), Grand Piano Renewal (\$136K), Staff and Faculty Workstations (\$80K), Modernization of Classroom Technology (\$48K), and STEM Education Funding (\$24K)	437,350
22	Science: STEM Education Funding (\$2.8M), and Engineering Expansion Teaching Support (\$100K)	2,935,153
23	Social Science : STEM Education Funding (\$854K), and Museum of Ontario Archaeology Supplement (\$50K)	1,054,179
24	Sub-Total Faculties	24,058,086
25	Support Units	
26	Western Technology Services: AI Pilot -- including Technology Licensing Costs (\$390K)	390,000
27	Libraries: GIS/CAD Technician and Work Study Student	30,000
28	Registrar's Office: Additional Technical Resources (\$85K)	85,000
29	Student Experience: Accommodated Exams (\$650K), Family Practice Clinic Support (\$400K), Homecoming/Orientation (\$310K), and Funding for Artificial Turf Fields (\$230K)	1,590,000
30	Vice-Provost (APPF): Records Management (\$72K) and Website Refresh (\$28K)	100,000
31	Graduate & Postdoctoral Studies: Renewal of iThenticate (\$22K), Mobile App Development (\$10K), and Own Your Future Asynchronous Module Development (\$15K)	46,720
32	Financial Services: Digital Assistant -- Co-Pilot Software	100,000
33	Facilities Management: Electrical Vehicle Fleet Expansion (\$38K), and Technology Support (\$100K)	138,064
34	Campus Safety & Emergency Services: AED Programming (\$79K)	79,252
35	Internal Audit: Support for Operational Needs(\$6K)	6,000
36	Human Resources: Workplace Culture & Engagement Survey Software (\$82K)	82,000
37	Equity, Diversity & Inclusion: Campus EDI Initiatives (\$50K)	50,000
38	Vice-President (Research): Support for University-wide Research/Scholarship Initiatives	4,462,700
39	Vice-President (University Advancement): Annual Giving Consultant (\$100K)	100,000
40	Sub-Total Support Units	7,259,736
41	Total One-Time Allocations	95,055,958

Table 9
CANADA RESEARCH CHAIRS -- by FACULTY (Cumulative)

		2025-26 Final						2026-27 Preliminary					
		Tier 1		Tier 2		Total		Tier 1		Tier 2		Total	
		N	\$	N	\$	N	\$	N	\$	N	\$	N	\$
1	Arts & Humanities	2	340,000	1	90,000	3	430,000	2	340,000	1	90,000	3	430,000
2	Business	1	170,000	1	90,000	2	260,000	1	170,000	0	0	1	170,000
3	Education	1	170,000	2	180,000	3	350,000	1	170,000	2	180,000	3	350,000
4	Engineering	2	340,000	6	540,000	8	880,000	2	340,000	7	630,000	9	970,000
5	Health Sciences	3	510,000	3	270,000	6	780,000	2	340,000	3	270,000	5	610,000
6	Info & Media Studies			1	90,000	1	90,000			0	0	0	0
7	Law						0						0
8	Medicine & Dentistry	6	1,020,000	8	720,000	14	1,740,000	6	1,020,000	10	900,000	16	1,920,000
9	Music			1	90,000	1	90,000			1	90,000	1	90,000
10	Science	4	680,000	7	630,000	11	1,310,000	3	510,000	7	630,000	10	1,140,000
11	Social Science	3	510,000	5	450,000	8	960,000	2	340,000	5	450,000	7	790,000
12	Total to Faculties	22	3,740,000	35	3,150,000	57	6,890,000	19	3,230,000	36	3,240,000	55	6,470,000
13	Total CRC Funding		4,400,000		3,500,000		7,900,000		3,800,000		3,600,000		7,400,000

Table 10
2026-27 TUITION FEE PROPOSALS FOR UNDERGRADUATE PROGRAMS

		Domestic Ontario Students			International Students		
		Actual 2025-26 Tuition	2026-27		Actual 2025-26 Tuition	2026-27	
			Proposed Tuition	<a> % Increase		Proposed Tuition	 % Increase
1	First-Entry Programs <c>						
2	Year 1	6,050	6,171	2.0%	46,110	47,493	3.0%
3	Year 2	6,050	6,171	2.0%	46,110	47,493	3.0%
4	Year 3	6,050	6,171	2.0%	45,240	47,493	3.0%
5	Year 4	6,050	6,171	2.0%	43,565	46,597	3.0%
6	Computer Science						
7	Year 1	7,514	8,077	7.5%	53,560	55,167	3.0%
8	Year 2	7,514	8,077	7.5%	53,560	55,167	3.0%
9	Year 3	7,514	8,077	7.5%	45,240	55,167	3.0%
10	Year 4	6,050	8,077	7.5%	43,565	46,597	3.0%
11	Engineering						
12	Year 1	12,294	12,539	2.0%	62,437	64,310	3.0%
13	Year 2	12,294	12,539	2.0%	62,437	64,310	3.0%
14	Year 3	12,294	12,539	2.0%	62,437	64,310	3.0%
15	Year 4	12,294	12,539	2.0%	60,124	64,310	3.0%
16	M.O.S.						
17	Year 1	7,514	8,077	7.5%	58,354	60,105	3.0%
18	Year 2	7,514	8,077	7.5%	58,354	60,105	3.0%
19	Year 3	7,514	8,077	7.5%	58,354	60,105	3.0%
20	Year 4	6,050	8,077	7.5%	56,193	60,105	3.0%
21	Nursing						
22	Year 1	6,050	6,171	2.0%	58,056	59,798	3.0%
23	Year 2	6,050	6,171	2.0%	58,056	59,798	3.0%
24	Year 3	6,050	6,171	2.0%	58,056	59,798	3.0%
25	Year 4	6,050	6,171	2.0%	55,905	59,798	3.0%
26	Second-Entry Programs						
27	Business (HBA)						
28	Year 1	25,200	25,704	2.0%	64,850	70,040	8.0%
29	Year 2	25,200	25,704	2.0%	64,850	70,040	8.0%
30	Dentistry						
31	Year 1	35,341	36,047	2.0%	129,202	133,078	3.0%
32	Year 2	35,341	36,047	2.0%	129,202	133,078	3.0%
33	Year 3	35,341	36,047	2.0%	129,202	133,078	3.0%
34	Year 4	35,341	36,047	2.0%	124,417	133,078	3.0%
35	Education (B.Ed.)	7,271	7,416	2.0%	42,926	44,214	3.0%
36	Law						
37	Year 1	20,151	20,554	2.0%	50,731	52,253	3.0%
38	Year 2	20,151	20,554	2.0%	50,731	52,253	3.0%
39	Year 3	20,151	20,554	2.0%	49,774	52,253	3.0%
40	Medicine (M.D.)						
41	Year 1	23,986	24,465	2.0%	94,858	97,704	3.0%
42	Year 2	23,986	24,465	2.0%	94,858	97,704	3.0%
43	Year 3	23,986	24,465	2.0%	93,068	97,704	3.0%
44	Year 4	23,986	24,465	2.0%	n.a.	95,860	3.0%

<a> The proposed 2026-27 domestic rates would be effective September 1, 2026 -- except for Computer Science and MOS, which will be effective May 1, 2026.

The % increase figures are calculated on the previous year of study in the previous academic year; for example, the % increase for year 2 is the increase over the year 1 tuition in the previous academic year.

 The proposed 2026-27 international rates would be effective May 1, 2026.

The % increase figures are calculated on the previous year of study in the previous academic year; for example, the % increase for year 2 is the increase over the year 1 tuition in the previous academic year.

<c> Includes Arts & Humanities, BMedSci program, Health Sciences, Kinesiology, Music, Science (excl. Computer Science), and Social Science (excl. M.O.S.).

Table 10a
2026-27 TUITION FEE PROPOSALS FOR
UNDERGRADUATE OUT-OF-PROVINCE DOMESTIC STUDENTS

		Actual 2025-26 Tuition	2026-27	
			Proposed Tuition	<a> % Increase
1	First-Entry Programs 			
2	Year 1	7,352	7,719	5.0%
3	Year 2	7,352	7,719	5.0%
4	Year 3	7,352	7,719	5.0%
5	Year 4	7,352	7,719	5.0%
6	Computer Science			
7	Year 1	7,514	8,077	7.5%
8	Year 2	7,514	8,077	7.5%
9	Year 3	7,514	8,077	7.5%
10	Year 4	7,352	8,077	7.5%
11	Engineering			
12	Year 1	14,941	15,688	5.0%
13	Year 2	14,941	15,688	5.0%
14	Year 3	14,941	15,688	5.0%
15	Year 4	14,941	15,688	5.0%
16	M.O.S.			
17	Year 1	7,514	8,077	7.5%
18	Year 2	7,514	8,077	7.5%
19	Year 3	7,514	8,077	7.5%
20	Year 4	7,352	8,077	7.5%
21	Nursing			
22	Year 1	7,352	7,719	5.0%
23	Year 2	7,352	7,719	5.0%
24	Year 3	7,352	7,719	5.0%
25	Year 4	7,352	7,719	5.0%
26	Second-Entry Programs			
27	Business (HBA)			
28	Year 1	30,628	32,159	5.0%
29	Year 2	30,628	32,159	5.0%
30	Dentistry			
31	Year 1	42,956	45,103	5.0%
32	Year 2	42,956	45,103	5.0%
33	Year 3	42,956	45,103	5.0%
34	Year 4	42,956	45,103	5.0%
35	Education (B.Ed.)	8,835	9,276	5.0%
36	Law			
37	Year 1	24,491	25,715	5.0%
38	Year 2	24,491	25,715	5.0%
39	Year 3	24,491	25,715	5.0%
40	Medicine (M.D.)			
41	Year 1	29,154	30,611	5.0%
42	Year 2	29,154	30,611	5.0%
43	Year 3	29,154	30,611	5.0%
44	Year 4	29,154	30,611	5.0%

<a> The 2026-27 rates abide by the Provincial Government's framework for domestic out-of-province students -- and would be effective May 1, 2026.

 Includes Arts & Humanities, BMedSci program, Health Sciences, Kinesiology, Music, Science (excl. Computer Science, and Social Science (excl. M.O.S.)).

Table 11
2026-27 TUITION FEE PROPOSALS FOR GRADUATE PROGRAMS

		Domestic Students			International Students		
		Actual 2025-26 Tuition	2026-27		Actual 2025-26 Tuition	2026-27	
			Proposed Tuition	<a> % Increase		Proposed Tuition	<a> % Increase
1	Masters Category 1						
2	Arts & Humanities	6,360	6,487	2.0%	20,549	20,960	2.0%
3	Engineering (M.E.Sc.)	6,360	6,487	2.0%	20,549	20,960	2.0%
4	Health & Rehabilitation Sciences	6,360	6,487	2.0%	20,549	20,960	2.0%
5	Health Information Sciences	8,664	8,837	2.0%	28,999	29,579	2.0%
6	Interdisciplinary Programs 	6,360	6,487	2.0%	20,549	20,960	2.0%
7	Kinesiology M.A. & MSc	6,360	6,487	2.0%	21,157	21,792	3.0%
8	Law/Studies in Law	10,368	10,575	2.0%	28,955	29,534	2.0%
9	Media Studies	6,360	6,487	2.0%	20,549	20,960	2.0%
10	Medicine (Basic Medical Sciences)	6,360	6,487	2.0%	20,549	20,960	2.0%
11	Music	6,360	6,487	2.0%	20,549	20,960	2.0%
12	Nursing (M.Sc.)	7,639	7,791	2.0%	28,999	29,579	2.0%
13	Science	6,360	6,487	2.0%	20,549	20,960	2.0%
14	Social Science	6,360	6,487	2.0%	20,549	20,960	2.0%
15	Masters Category 2						
16	Master in Management Analytics	50,700	53,200	4.9%	50,700	53,200	4.9%
17	C.S.D./O.T./P.T. (MPT)	11,294	11,519	2.0%	40,075	41,277	3.0%
18	Foods and Nutrition (MScFN)	10,877	11,094	2.0%	40,075	41,277	3.0%
19	Dentistry (Orthodontics)	27,373	27,920	2.0%	97,456	100,380	3.0%
20	Education (MA)	10,877	11,094	2.0%	40,075	41,277	3.0%
21	Engineering (M.Eng.)	10,877	11,094	2.0%	45,779	47,152	3.0%
22	Environment & Sustainability	12,179	12,422	2.0%	40,075	41,277	3.0%
23	Financial Economics	30,549	31,159	2.0%	62,771	64,654	3.0%
24	Library & Information Science	10,877	11,094	2.0%	40,075	41,277	3.0%
25	M.M. in Journalism & Communication	13,543	13,813	2.0%	40,075	41,277	3.0%
26	Master of Nursing	10,877	11,094	2.0%	40,075	41,277	3.0%
27	MA in Research for Policy & Evaluation	18,720	19,094	2.0%	36,149	37,233	3.0%
28	Master of Data Analytics	23,308	23,774	2.0%	59,245	61,022	3.0%
29	Master of Mgmt. of Applied Science	19,690	20,083	2.0%	59,245	61,022	3.0%
30	Medicine (Family Medicine)	14,322	14,608	2.0%	40,075	41,277	3.0%
31	Medicine (Pathology Assistant)	11,295	11,520	2.0%	40,075	41,277	3.0%
32	Medicine (Public Health)	35,076	36,128	3.0%	59,098	60,871	3.0%
33	Interdisciplinary Medical Sciences (MSc)	11,295	11,520	2.0%	40,551	41,768	3.0%
34	Advanced Health Care Practice (M.Cl.Sc.)	10,877	11,094	2.0%	40,075	41,277	3.0%
35	Doctoral						
36	Doctor of Musical Arts	6,360	6,487	2.0%	6,360	6,487	2.0%
37	Doctor of Education (EdD)	10,097	10,298	2.0%	40,075	41,277	3.0%
38	PhD Programs	6,360	6,487	2.0%	6,360	6,487	2.0%

<a> The proposed 2026-27 rates would be effective September 1, 2026.

 Includes Biomedical Engineering, Neuroscience, and Theory & Criticism

Table 12
ENROLMENT PROJECTIONS: 2026-27 to 2030-31

		Actuals					Projections/Plans				
		2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
1	Constituent University										
2	Full-Time Undergraduates										
3	Arts & Humanities	853	864	923	1,030	990	987	975	971	977	980
4	Business (HBA)	1,072	1,210	1,336	1,376	1,368	1,356	1,356	1,356	1,356	1,356
5	Dentistry	264	281	281	283	284	284	284	284	284	284
6	Education	697	703	783	887	866	864	762	668	668	668
7	Engineering	2,293	2,497	2,590	2,919	3,109	3,095	3,112	3,055	2,970	2,986
8	Health Sciences										
9	Foods & Nutrition				237	229	173	171	188	190	189
10	Family Studies				140	168	169	165	166	164	163
11	BHSc Program	1,424	1,437	1,546	1,603	1,755	1,854	1,897	1,919	1,827	1,825
12	Kinesiology	1,283	1,311	1,293	1,337	1,350	1,379	1,397	1,374	1,333	1,331
13	Nursing	1,028	1,180	1,326	1,325	1,417	1,556	1,653	1,510	1,330	1,333
14	Law	482	496	503	510	509	530	530	530	530	530
15	MACS (Media and Communication Studies)	899	880	909	994	961	976	992	982	993	997
16	Medicine										
17	MD Program	688	689	698	716	742	749	748	748	748	748
18	B.Med.Sci. Program	1,252	1,305	1,199	1,117	1,151	1,217	1,345	1,459	1,462	1,468
19	Music	434	410	375	414	425	460	487	470	491	490
20	Science - B.Med.Sci.	1,905	1,546	1,500	1,529	1,609	1,725	1,730	1,743	1,740	1,739
21	Science - Computer Science				481	1,317	1,538	1,360	1,263	1,309	1,352
22	Science - All Other	3,904	4,416	4,763	4,377	3,388	2,951	3,111	3,242	3,331	3,339
23	Social Science - MOS	3,315	3,397	3,457	3,433	3,315	3,350	3,287	3,294	3,415	3,461
24	Social Science - All Other	4,033	4,280	4,469	4,510	4,282	4,189	4,194	4,282	4,377	4,381
25	Total Full-Time Undergraduates	25,826	26,902	27,951	29,218	29,235	29,402	29,556	29,504	29,495	29,620
26	Concurrent Programs	380	370	384	381	370	370	370	370	370	370
27	ISSAP				7	15	15	15	15	15	15
28	Medical Residents	968	999	1,023	1,048	1,084	1,100	1,100	1,100	1,100	1,100
29	Full-Time Graduates										
30	Masters	4,360	4,231	4,370	4,664	4,410	4,582	4,714	4,758	4,797	4,825
31	Doctoral	2,345	2,415	2,477	2,557	2,602	2,546	2,504	2,504	2,495	2,493
32	Total Full-Time Graduates	6,705	6,646	6,847	7,221	7,012	7,128	7,218	7,262	7,292	7,318
33	Total Full-Time Enrolment	33,879	34,917	36,205	37,875	37,716	38,015	38,259	38,251	38,272	38,423
34	Part-Time FTEs										
35	Undergraduate	2,408	2,537	2,671	2,614	2,625	2,600	2,600	2,600	2,600	2,600
36	Education (AQs)	460	416	452	361	348	375	375	375	375	375
37	Masters	128	111	96	89	90	90	90	90	90	90
38	Doctoral	29	32	30	29	30	30	30	30	30	30
39	Total Part-Time FTEs	3,025	3,096	3,249	3,093	3,093	3,095	3,095	3,095	3,095	3,095
40	Total Constituent FTEs	36,904	38,013	39,454	40,968	40,809	41,110	41,354	41,346	41,367	41,518
41	Affiliated University Colleges										
42	Full-Time Undergraduates										
43	Brescia	1,171	1,099	1,125							
44	Huron	1,525	1,560	1,729	1,981	2,285	2,512	2,629	2,686	2,682	2,682
45	King's	3,253	3,150	2,986	3,053	3,258	3,491	3,527	3,717	3,905	4,066
46	Total Full-Time Undergraduates	5,949	5,809	5,840	5,034	5,543	6,003	6,156	6,403	6,587	6,748
47	Part-Time Undergraduate FTEs										
48	Brescia	72	65	65							
49	Huron	58	50	51	52	54	55	55	55	55	55
50	King's	266	272	257	251	229	250	250	250	250	250
51	Total Part-Time FTEs	396	387	373	303	283	305	305	305	305	305
52	Graduate FTEs										
53	Brescia	31	31	32							
54	Huron	10	7	8	7	4	3	1	0	0	0
55	King's	62	65	64	64	68	100	100	100	100	100
56	Total Graduate FTEs	103	103	104	71	72	103	101	100	100	100
57	Total Affiliate FTEs	6,448	6,299	6,317	5,408	5,898	6,411	6,562	6,808	6,992	7,153
58	Total FTEs - Western Complex	43,352	44,312	45,771	46,376	46,707	47,521	47,916	48,154	48,359	48,671

Table 12
ENROLMENT PROJECTIONS: 2026-27 to 2030-31

		Actuals					Projections/Plans				
		2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	<i>Rows 59 to 98 Included above</i>										
59	International Students										
60	Constituent Full-Time										
61	Undergraduates	2,761	2,593	2,398	2,212	1,949	1,731	1,687	1,712	1,875	1,993
62	Medical Residents	173	189	207	225	235	225	225	225	225	225
63	Masters (excluding Ivey)	826	818	905	1,016	655	698	729	759	792	816
64	MBA (Regular), Ivey MSc	199	222	239	254	281	245	254	233	233	233
65	Executive MBA	2	1	0	0	2	0	0	0	0	0
66	Doctoral	798	875	941	954	954	901	885	875	868	863
67	Affiliates										
68	Undergraduates	1,233	1,144	1,027	784	658	567	538	592	666	712
69	Masters	4	3	3	0	1	1	1	1	1	1
70	Year 1 Only										
71	Constituent										
72	Arts & Humanities	248	202	257	281	259	265	265	265	265	265
73	Engineering	774	893	848	948	985	850	860	865	870	870
74	Health Sciences										
75	Foods & Nutrition				39	58	60	60	60	60	60
76	Family Studies				17	52	50	50	50	50	50
77	BHSc Program	421	387	477	466	528	455	450	450	450	450
78	Kinesiology	351	351	344	369	373	340	340	340	340	340
79	Nursing	142	142	176	187	208	205	205	205	205	205
80	MACS (Media and Communication Studies)	270	212	244	324	287	290	290	295	295	295
82	Music	94	88	98	144	114	135	135	135	135	135
83	Science - B.Med.Sci.	1,049	1,000	981	920	1,028	1,020	1,030	1,035	1,030	1,030
85	Science - Computer Science				481	332	330	355	365	380	380
84	Science - All Other	967	1,033	1,084	518	564	600	610	615	630	630
81	Social Science - MOS	1,052	1,151	1,200	1,054	909	1,000	1,020	1,040	1,060	1,060
86	Social Science - All Other	1,054	1,009	990	900	905	1,000	1,000	1,000	1,000	1,000
87	Total Year 1 - Constituent	6,422	6,468	6,699	6,648	6,602	6,600	6,670	6,720	6,770	6,770
88	Affiliated University Colleges										
89	Brescia	258	244	304							
90	Huron	448	417	575	685	791	800	800	800	800	800
91	King's	840	721	650	774	944	1,139	1,215	1,274	1,355	1,389
92	Total Year 1 - Affiliates	1,546	1,382	1,529	1,459	1,735	1,939	2,015	2,074	2,155	2,189
93	Total Year 1 - Western Complex	7,968	7,850	8,228	8,107	8,337	8,539	8,685	8,794	8,925	8,959
94	Masters										
95	All Programs (excluding MBAs)	3,545	3,429	3,512	3,803	3,550	3,664	3,738	3,768	3,807	3,835
96	Ivey (excl EMBA)	665	631	653	654	687	738	789	799	799	799
97	Executive MBA	150	171	205	207	173	180	187	191	191	191
For Information											
98	Year 1 Constituent International Students	610	684	622	523	427	465	510	560	610	610

Table 13
WESTERN'S LONG-RANGE SPACE PLAN
Note: within each category, the projects are not prioritized

	Major Capital Projects	Status
	Category 1 -- Projects Underway or in Advanced Planning	
1	New Engineering Building	Underway
2	Undergraduate Residence -- University Drive Location	Underway
3	Renovations to Create the Donald K. Johnson Leadership Centre in Toronto (Ivey)	Underway
4	Pathogen Research Centre Facility	Underway
5	The Bioconvergence Centre -- Interdisciplinary Research & Experiential Learning Facility	In Advanced Planning
6	New Facilities for Health Sciences -- to support Enrolment Expansion	In Advanced Planning
7	Renewal of Facilities at the West Campus (formerly Brescia) -- including space for Brescia Museum/Archives and McIntosh Gallery	In Advanced Planning
8	Replacement of University Drive Bridge	In Advanced Planning
9	Modernization of Alumni Hall	In Advanced Planning
10	University-wide Campus Sustainability/Energy Conservation/Infrastructure Projects (multiple stages)	Ongoing
11	Residence Renovation Projects	Ongoing
12	Pedestrian-friendly Campus Initiatives -- <i>Open Space Strategy</i>	Ongoing
13	Category 2 -- Projects in Various Planning Stages	
14	Social Sciences Centre Realignment/Expansion	Early Planning Stages
15	Multi-Sport Field House -- with Parking Garage	Early Planning Stages
16	Category 3 -- For Future Consideration	
17	Ivey Facilities Expansion	
18	Western Commons -- Gathering/Collision Spaces	
19	Graduate and Upper-Year Housing -- Platt's Lane East	
20	Western in Downtown London	
21	Spencer Hotel and Conference Centre Renewal	
22	New Research Initiatives/Partnerships at the Research Parks	
23	Multi-Level Parking Structures	
24	Renewal: University Community Centre, Spencer Engineering Building, Elborn College, Law Building	
25	Asset Acquisitions	

2026-27 Capital Budget

A. The Nature of University Capital Expenditures

The Capital Budget for 2026-27 sets out Western’s planned capital spending in the context of the proposed Long-Range Space Plan, as outlined in Table 13 of the Operating Budget. The various elements of capital spending are grouped into nine categories as shown in Table 14.

Category 1 shows all new construction, while categories 2 to 7 show renovations to existing space. Category 1 expenditures are usually funded from general University funds, the major exceptions being projects funded all or in part from external research grants, private funds, government, student contributions, and Housing construction – the latter being funded from the Housing budget. Categories 2 to 5 are funded primarily from general University funds and government, while category 6 is funded from Housing operations, and category 7 is funded by the Ancillary Unit undertaking the work. Categories 8 and 9 involve carrying costs and loan repayments, other expenditures such as purchases of land and buildings, and transfers from the Capital Budget for other purposes. Planned capital expenditures for 2026-27 total \$329.5 million.

Categories 2 to 5 involve **Maintenance, Modernization, and Infrastructure (MMI)** and are eligible to receive funds from the annual MMI transfer from the Operating Budget to the Capital Budget. These types of expenditures are directed at the modification of existing space and the renewal and expansion of the utilities and infrastructure of the University.

In planning future expenditures on MMI, it is useful to consider the Current Replacement Value (CRV) of our campus capital assets, which generally have increased because of rising construction and renovation costs over the last decade. As shown in *Figure E*, our buildings and infrastructure have a CRV of approximately \$5,202 million (as at February 20, 2026).

Figure E
CURRENT REPLACEMENT VALUE (BUILDINGS AND INFRASTRUCTURE)

	Western University	CRV (\$M)	Square Metres	Major Buildings
1	Major Non-Residential Buildings	3,222	599,081	80
2	Utilities and Infrastructure	253		
3	Subtotal, Eligible for MMI	3,475	599,081	80
4	Housing	1,310	278,522	15
5	Other Ancillary Buildings	417	71,983	11
6	Total	5,202	949,586	106

The University has approximately 599,000 gross square metres spread amongst eighty major non-residential buildings. The non-residential buildings, including utilities and infrastructure, are the physical assets generally eligible for MMI expenditures.

The University also has approximately 279,000 square metres of Housing space in twelve major undergraduate residences, three major apartment buildings, and numerous smaller buildings for graduate students in Platt's Lane Estates. Other than Housing, there are many buildings which are operated largely or entirely as ancillaries: Western Student Recreation Centre, Thompson Recreation and Athletic Centre, Alumni Stadium, Boundary Layer Wind Tunnel, Western Day Care, the Spencer Hotel & Conference Centre, and facilities at the Research Parks.

With this background in mind, we describe the nine categories of University capital expenditures:

1. **New Construction.** This category includes projects which create new buildings, including housing, additions to existing buildings, and other new facilities such as parking structures or lots, power plants and athletic fields.
2. **Major Building Renovations.** This category involves major maintenance and renovation expenditures on non-residential building projects, with project timelines of more than one year.
3. **Utilities and Infrastructure Projects.** This category involves projects with values greater than \$10,000 directed at the upgrading and new installation of utilities and other infrastructure, including boilers and chillers, electrical, transportation, water and sewer distribution systems, and sustainability and energy conservation initiatives like deep energy retrofits.
4. **Modernization of Instructional and Research Facilities.** This category includes the renewal and modernization of classrooms, laboratories, libraries, and other space used for instruction and research, as well as upgrades to information technology. These expenditures are critical to maintaining Western's reputation as a leader in the quality of teaching and research. These projects are sometimes funded by the units themselves with operating or research funds.
5. **General Maintenance and Modernization Projects.** This category consists of a wide variety of maintenance and modernization projects which are not included in categories 2 to 4. Such projects include roof replacement, interior and exterior painting, road, bridge, sidewalk repair, walkway and pedestrian improvements, and general maintenance of structures and systems.
6. **Housing Renovations.** This category includes all maintenance and modernization expenditures on University residences and apartment buildings but excludes new construction (category 1). Maintenance and modernization expenditures, projected to be \$17.8 million in 2026-27, are funded from Housing revenues, which has always set aside adequate funds to manage long-term maintenance.
7. **Ancillary Projects.** This category includes capital expenditure on Ancillaries other than Housing, including Hospitality Services, the Book Store, Parking Services, student fee-funded units, self-funded support units, and self-funded research units. These units pay a charge to the University for the space they occupy.

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- 8. Carrying Costs and Debt Repayments.** This category consists of principal repayments and interest on debt for capital projects.
- 9. Other Capital Expenditures.** This category includes asset acquisitions and other miscellaneous expenditures. It has been an established principle in Western's Campus Development Strategy that the University pursue, as appropriate, the purchase of land contiguous to University property as land becomes available. Western will continue to seek to protect the Regional Facilities zoning around the main campus and to buy land near our campus when it comes up for sale. The University will also look to acquire strategic physical assets.

Table 14 includes Line A through M, additional information that is relevant to understanding the capital budget funding and financing, and maintenance expense metrics. Line A shows total sources of funding for the Capital Budget, including use of debt; line B, sources of funds less expenditure; line C, the accumulated capital reserve at year-end; and line D, capital debt outstanding at year-end. Details of these items are shown in Tables 16 and 18. Changes in the capital reserve (line C) result from funding less expenditure (line B). Thus for 2024-25, line B shows a net source of \$10.8 million, the difference between funding of \$180.8 million and expenditure of \$169.9 million. In years where the expenditure exceeds sources of funding, the reserve is drawn upon as planned, as is forecasted in the 2025-26 budget for (\$49.5 million).

Line E shows the replacement value of non-residential buildings and utilities and infrastructure, the assets eligible for MMI spending, while line F shows the ratio of the annual MMI expenditure to the replacement value. For example, in 2024-25, MMI expenditures were \$43.9 million, while the estimated replacement value of non-residential buildings, utilities, and infrastructure was \$3,649 million. The ratio of the two is 1.2% (line F), representing the contribution of maintenance, modernization and infrastructure expenditure to the replacement value of the buildings and infrastructure. Modernization and infrastructure expenditure is included as these projects often result in major renovation and infrastructure upgrades that relieve deferred maintenance expense.

Line G of Table 14 shows the annual transfer from the Operating Budget to the Capital Budget for Maintenance, Modernization, and Infrastructure (the MMI transfer). The annual transfer is \$16.0 million in 2024-25; a funding commitment that has established Western as a leader among Canadian universities in maintaining its facilities and dealing with deferred maintenance.

Line H of Table 14 shows the ratio of the annual MMI transfer to total MMI expenditures; for example, in 2024-25, the transfer was \$16.0 million, and expenditures were \$43.9 million, so the ratio is 36.5%. This ratio represents how much of the annual MMI expenditure is funded by annual transfers from the Operating Budget. This ratio will fluctuate with the level of MMI expenditure each year. Other sources of funding for MMI expenditures can include the annual capital Facilities Renewal Program grant from the Province, special Provincial grants, additional one-time allocations from the University's Operating Budget, one-time allocations from the Province, fundraising, and borrowing.

Line J contains an estimate of maintenance spending, defined narrowly as spending required to restore aging facilities up to their condition when originally built. Whenever Western undertakes a major maintenance project, there is also modernization of the facility, and whenever we carry out a major modernization project, there is generally some maintenance expenditure; it is thus difficult to separate the two. Line J is calculated on the assumption that 2/3 of the expenditures in categories 2, 3, and 5 involve maintenance (the remaining 1/3 is modernization), while 1/3 of the expenditures in category 4

involve maintenance (the remaining 2/3 is modernization). While the ratio of maintenance to modernization varies by project and year, these rates are reasonable long-term averages.

The value of estimated maintenance expenditure (line J) in 2024-25 is \$26.8 million, or 0.7% (line K) of the replacement value in that year. An industry target for this ratio is 2.0%; if buildings last an average of 50 years, then average maintenance spending should be 2.0% of replacement value. When the actual ratio is consistently lower than 2.0%, deferred maintenance accumulates, which is the case at Western and most Canadian universities. In years with significant renovations, accumulated deferred maintenance declines.

Major capital projects are outlined in Table 15. The projects reflect the Long-Range Space Plan and are assigned to one of the nine capital expenditure categories. Where possible, the year and month of the start and end of the project(s) are shown.

The list in Table 15 presents a variety of capital projects supporting academic, student and research spaces, utilities and infrastructure improvements. With new construction projects, Western continues to utilize its limited developable land in the core campus, often by using existing parking lots. This increases the pressure on available parking, and we continue to plan for construction of additional parking structures at the periphery of campus. The Campus Development Strategy, scheduled for consultation with the campus community this spring, will help guide the future planning for development of campus, including the necessary infrastructure and transportation gateways to support a growing campus footprint.

B. Sources of Funding and Capital Expenditures in 2026-27

Table 16 displays sources of funding for budgeted capital expenditures with estimates of comparative data for 2025-26. There are six major sources of funding: 1) Government grants; 2) Western's Operating Budget; 3) One-time funds from Internally Restricted Net Assets; 4) Fundraising; 5) Borrowing; and 6) Other sources.

The University must carefully balance its available resources for use in capital expenditure. For example, projects financed by debt require an ultimate funding source, and one-time funding from Internally Restricted Net Assets, such as allocations from the Major Strategic Opportunities Fund, must be used strategically since they can be exhausted.

Table 17 shows expenditures in categories 1 and 2 for 2025-26 (estimates as of March 6, 2026) and 2026-27 (current proposals).

In alignment with the priorities of Western's Strategic Plan, the University is continuing our capital plan in support of "growth and impact". We closely monitor construction market conditions and have been adjusting our capital plan and related timing of projects accordingly.

Table 14
CAPITAL BUDGET SUMMARY, 2022-23 TO 2026-27
(\$000)

Category	Purpose	Actual 2022-23	Actual 2023-24	Actual 2024-25	Projected 2025-26	Budget 2026-27
	New Construction					
1	New Construction (Table 17, line 15)	35,439	34,712	51,059	136,071	227,174
	Maintenance, Modernization, and Infrastructure (MMI)					
2	Major Building Renovations (Table 17, line 24)	11,321	5,608	12,079	21,249	15,800
3	Utilities and Infrastructure Projects	6,673	10,178	11,444	24,764	29,571
4	Modernization of Instructional and Research Facilities	10,682	12,053	7,308	10,272	9,236
5	General Maintenance and Modernization Projects	14,076	11,736	13,019	11,798	21,839
	Sub-Total MMI	42,751	39,576	43,851	68,083	76,446
	Other					
6	Housing Renovations	6,514	3,972	7,024	13,775	17,760
7	Ancillary Projects	2,261	1,637	2,543	2,949	7,171
8	Carrying Costs and Debt Repayments	904	839	821	800	700
9	Other Capital Expenditures	6,072	4,965	64,652	18,469	222
	Sub-Total Other	15,751	11,413	75,040	35,993	25,853
	Total Expenditures	93,941	85,701	169,950	240,147	329,473

Line		Actual 2022-23	Actual 2023-24	Actual 2024-25	Projected 2025-26	Budget 2026-27
	Sources of Funding, Reserves, and Debt					
A	Total Sources of Funding, Including Debt (Table 16)	117,561	150,839	180,795	190,692	228,200
B	Sources of Funding less Expenditures	23,620	65,139	10,845	-49,455	-101,273
C	Capital Reserve, Year End (Table 18)	207,687	272,825	283,670	234,215	132,942
D	Capital Debt Outstanding, Year End (Table 18)	320,623	312,246	303,581	294,560	290,000
E	Replacement Value of Non-Residential Buildings, Utilities & Infrastructure, \$M	2,414	3,024	3,649	3,475	3,642
F	MMI Expenditures/Replacement Value	1.8%	1.3%	1.2%	2.0%	2.1%
G	Annual MMI transfer from Operating to Capital Budget	15,500	15,500	16,000	16,000	16,000
H	MMI transfer/MMI Expenditures	36.3%	39.2%	36.5%	23.5%	20.9%
J	Estimate of Maintenance Expenditure	24,940	22,366	26,798	41,965	47,885
K	Maintenance Expenditure/Replacement Value	1.0%	0.7%	0.7%	1.2%	1.3%
L	Number of Major Buildings	99	99	106	106	106
M	Total Gross Square Meters (000's)	905	905	950	950	978

Category 8 does not include carrying costs and loan repayments for Residences and Apartments, Research Park and the Ivey Business School Foundation.

Line B is equal to Line A Total Sources of Funding less Total Expenses.

The change in line C from one year to the next is equal to Line B.

Line J consists of 2/3 of Category 2, 3 and 5 and 1/3 of Category 4.

Table 15
MAJOR CAPITAL PROJECTS

		Category	Start	End
1	Projects Underway, or in Advanced Planning			
2	New Engineering Building	1	Q1 2025	Q3 2027
3	Undergraduate Residence -- University Drive Location	1	Q1 2025	Q3 2027
4	Renovations to Create the Donald K. Johnson Leadership Centre in Toronto (Ivey)	2	Q1 2025	Q2 2026
5	Pathogen Research Centre Facility	1	Q3 2025	Q2 2027
6	The Bioconvergence Centre -- Interdisciplinary Research & Experiential Learning Facility	1	tbd	tbd
7	New Facilities for Health Sciences -- to support Enrolment Expansion	1	tbd	tbd
8	Renewal of Facilities at the West Campus (formerly Brescia) -- including space for Brescia Museum/Archives and McIntosh Gallery	2	tbd	tbd
9	Replacement of University Drive Bridge	1	tbd	tbd
10	Modernization of Alumni Hall	2	tbd	tbd
11	University-wide Campus Sustainability/Energy Conservation/Infrastructure Projects (multiple stages)	1,3&5	Ongoing	
12	Residence Renovation Projects	6	Ongoing	
13	Pedestrian-friendly Campus Initiatives -- <i>Open Space Strategy</i>	1&5	Ongoing	
14	Projects in Various Planning Stages			
15	Social Sciences Centre Realignment/Expansion	2	tbd	tbd
16	Multi-Sport Field House -- with Parking Garage	1	tbd	tbd
17	Projects for Future Consideration (requires funding plan)			
18	Ivey Facilities Expansion	1	tbd	tbd
19	Western Commons -- Gathering/Collision Spaces	1	tbd	tbd
20	Graduate and Upper-Year Housing -- Platt's Lane East	1	tbd	tbd
21	Western in Downtown London	1&2	tbd	tbd
22	Spencer Hotel and Conference Centre Renewal	2	tbd	tbd
23	New Research Initiatives/Partnerships at the Research Parks	1	tbd	tbd
24	Multi-Level Parking Structures	1	tbd	tbd
25	Renewal: University Community Centre, Law Building, Spencer Engineering Building, Elborn College	2	tbd	tbd
26	Asset Acquisitions	9	tbd	tbd

Dates may use calendar quarters as an estimate of the anticipated construction start and end periods. Projects completed in multiple phases may reference multiple end dates.

Table 16
CAPITAL BUDGET: SOURCES OF FUNDING
(\$000)

		Projected 2025-26	Budget 2026-27
1	Government Grants		
2	MCU Annual Capital Grant (Facilities Renewal Program)	7,814	7,800
3	CFI BRIF - Pathogen Research Centre Facility	0	11,010
4	Ministry of Environment and Climate Change Canada (Decarbonization Incentive Program)	2,885	2,109
5	MCU Capital Grant (Training Equipment and Renewal Fund)	376	376
6	CFI SDRI Biotherapeutics Centre Renovation	950	0
7	Department of Natural Resources Canada (Zero Emission Vehicle Infrastructure Program)	45	0
8	Sub-Total	12,070	21,295
9	Operating Budget		
10	Operating Budget MMI Transfer - Base	16,000	16,000
11	Operating Budget MMI Transfer - Base (Ancillaries)	600	600
12	Operating Budget - FRSF Transfer	3,000	3,000
13	Operating Budget - CRC Transfer	808	744
14	Operating Budget - New Engineering Building	3,418	5,758
15	Operating Budget - Pathogen Research Centre Facility	6,700	0
16	Sub-Total	30,526	26,102
17	Major Strategic Opportunities Funding (MSOF) and Undistributed Investment Returns	21,576	10,075
18	Fundraising		
19	New Engineering Building	900	0
20	Sub-Total	900	0
21	Borrowing		
22	Undergraduate Residence -- University Drive Location	78,406	100,500
23	New Engineering Building	8,700	29,500
24	Modernization of Alumni Hall	0	9,300
25	Sub-Total	87,106	139,300
26	Other		
27	Student Contribution - Western Student Recreation Centre	1,600	1,700
28	Sports & Recreation Services - Student Contribution for Artificial Turf Playing Fields	235	240
29	Student Contribution - New Engineering Building	236	236
30	Energy Conservation Incentives (Rebates)	300	300
31	EC Damage Insurance Recovery	493	0
32	Unit Contributions	18,926	4,021
33	Projects Funded by Housing	13,775	17,760
34	Projects Funded by Ancillaries	2,949	7,171
35	Sub-Total	38,514	31,428
36	Total Sources of Funding (In-Year)	190,692	228,200

Table 17
CAPITAL EXPENDITURES FOR NEW CONSTRUCTION AND MAJOR BUILDING RENOVATIONS
2025-26 and 2026-27
(\$000)

		Projected 2025-26	Budget 2026-27
1	<i>Category 1: New Construction</i>		
2	Undergraduate Residence -- University Drive Location	66,178	100,500
3	The Bioconvergence Centre -- Interdisciplinary Research & Experiential Learning Facility	18,846	40,000
4	New Engineering Building	34,343	35,460
5	Pathogen Research Centre Facility	6,679	25,938
6	New Facilities for Health Sciences -- to support Enrolment Expansion	1,675	20,000
7	Replacement of University Drive Bridge	502	3,000
8	Multi-Sport Field House -- with Parking Garage	318	2,276
9	Health Sciences 4th Floor Addition	3,730	0
10	Western Commons -- Gathering/Collision Spaces	1,790	0
11	Ronald D. Schmeichel Building for Entrepreneurship and Innovation	1,175	0
12	Biomedical Research Facility - Phase 1 of Medical School Project	669	0
13	Building Addition to consolidate Faculty of Education Clinics	76	0
14	Graduate and Upper-Year Housing -- Platt's Lane East	90	0
15	<i>Total, Category 1</i>	<i>136,071</i>	<i>227,174</i>
16	<i>Category 2: Major Building Renovations</i>		
17	Modernization of Alumni Hall	1,500	9,200
18	Renovations to Create the Donald K. Johnson Leadership Centre in Toronto (Ivey)	19,371	5,100
19	Renewal of Facilities at the West Campus (formerly Brescia) -- including space for Brescia Museum/Archives and McIntosh Gallery	0	1,500
20	Weldon Library Modernization	154	0
21	Fanshawe Boathouse/Rowing Centre Renewal	103	0
22	Social Sciences Centre Realignment/Expansion	90	0
23	Elborn College, Faculty of Health Sciences Expansion of Physical & Occupational Therapy	31	0
24	<i>Total, Category 2</i>	<i>21,249</i>	<i>15,800</i>

Table 18
CAPITAL RESERVES AND DEBT AT FISCAL YEAR END
(\$000)

		Actual 2022-23	Actual 2023-24	Actual 2024-25	Projected 2025-26	Budget 2026-27
1	A. Capital Reserves					
2	General Capital Fund	56,427	50,586	47,082	40,180	18,562
3	Designated Capital Fund	151,260	222,239	236,588	194,035	114,380
4	Total Capital Reserves	207,687	272,825	283,670	234,215	132,942

		Actual 2022-23	Actual 2023-24	Actual 2024-25	Projected 2025-26	Budget 2026-27
5	B. Capital Debt					
6	New Construction, Major Renovations & Other	0	0	0	8,700	47,500
7	Housing	41,061	31,257	21,155	89,160	178,900
8	Research Park	11,662	10,994	10,292	9,600	8,700
9	Unused and Invested Debenture Proceeds	267,900	269,995	272,134	187,100	54,900
10	Total Capital Debt	320,623	312,246	303,581	294,560	290,000

Line 2 includes the required \$6 million general capital reserve fund.

Line 3 includes fund balances for large capital projects.

Long-Term Financial Trends

The Operating and Capital Budgets represent Western's proposed spending in the near future; however, the University continues to operate within a long-term planning horizon. As such, there are important long-term financial trends which must be understood when evaluating these budgets. Three such financial trends are: capital reserves and debt, employee future benefits, and deferred maintenance.

A. Capital Reserves and Debt

Table 18 displays Capital Reserves and Debt for fiscal years ending April 30.

Capital Reserves are divided into two categories:

- the **General Capital Fund**, which includes funds not yet designated for specific purposes and funds designated for future projects.
- the **Designated Capital Fund**, which has been assigned to specific capital projects.

Capital Debt is divided into the following categories:

- **New Construction, Major Renovations, Infrastructure, and Other** – represents debt on projects that are largely new construction, additions to existing buildings, other new facilities, non-residential projects that involve major maintenance, and renovations to existing space. It also includes debt on purchases of property.
- **Housing** – debt required for new construction, maintenance, and modernization projects for University residences and apartment buildings.
- **Research Park** – debt incurred by the Research Park.
- **Unused and Invested Debenture Proceeds** – unused proceeds from Western's debenture issuances that have been committed and invested until specific capital projects require the funding.

Capital Debt is a resource that can help Western advance its Long-Range Space Plan and Campus Development Strategy. However, while debt is an important component in our planning, financing requires an ultimate funding source. As a result, careful consideration must be taken to balance the levels of debt and ensure repayment and service costs remain financially sustainable for Western.

Western's Capital Debt consists of \$190 million and \$100 million debentures issued in 2007 and 2017, respectively. In 2013, the University also obtained a \$100 million amortizing facility, to finance a residence capital project, which will be fully repaid in October 2026. The University's debentures necessitate an annual credit rating. Standard & Poor's completed its review in February 2026, and the credit rating was re-affirmed at AA+, with a stable outlook.

The Board of Governors has approved a Capital Debt Policy that outlines the principles used in guiding the University's overall capitalization and debt management strategy. The policy requires compliance with two ratios and also utilizes monitoring ratios as part of its debt management strategy. The capital debt, as well as the policy ratios are shown in *Figure F* for the years ending April 30.

Figure F
CAPITAL DEBT and POLICY RATIOS

	Debt (\$M)	Compliance Ratios		Monitoring Ratios	
		Net Assets-to-Debt Ratio (greater than 0.5x)	Debt Burden (less than 5%)	Debt per FTE (\$)	Debt/Revenues Available for repayment (%)
2022	328.7	4.2	2.8%	8,907	30%
2023	320.6	4.6	1.8%	8,434	27%
2024	312.2	5.4	1.7%	7,920	23%
2025	303.6	6.0	1.6%	7,412	22%
2026p	294.6	6.2	1.4%	7,256	21%

The projected debt is based on Board-approved projects with allowance for other projects, which may be presented to the Board during the period under consideration.

B. Employee Future Benefits

Subject to eligibility rules set within various collective agreements, the University provides medical, dental, and life insurance benefits to eligible employees after their employment with Western ends.

The obligation for these employee future benefits is projected by actuarial valuation every three years. In the years between valuations, an extrapolation of the actuarial valuation is used to determine the projected benefit obligations. At April 30, 2025, the University's accrued benefit liability relating to the employee future benefit plans was \$452.9 million (2024 - \$408.7 million). The annual expense for non-pension employee future benefits in 2025 was \$27.5 million (2024 - \$22.8 million).

Amongst major research universities, Western historically has one of the largest employee future benefits liabilities. *Figure G* outlines the University employee future benefits, the obligation and expense for years ending April 30.

Figure G
EMPLOYEE FUTURE BENEFITS (EFB) AS A % OF TOTAL EXPENSES

	EFB Obligation (\$M)	EFB Expense (\$M)	Total University Expenses (\$M)	EFB Expense as % of Total
2021	565.3	30.1	1,137	2.6%
2022	478.6	27.6	1,212	2.3%
2023	420.7	23.3	1,323	1.8%
2024	408.7	22.8	1,399	1.6%
2025	452.9	27.5	1,470	1.9%

C. Deferred Maintenance

Deferred Maintenance is defined as work on the maintenance of physical facilities that has been deferred on a planned or unplanned basis to a future budget cycle or postponed until funds become available. To avoid increasing the size of the deferred maintenance backlog, it is necessary to carry out replacement of facility components on an annual basis.

The estimates of deferred maintenance are different from estimates of debt or employee future benefits. There are actual contracts in place for the first two categories that allow us to make reasonable estimates. For deferred maintenance, this is not the case; therefore, we must find other ways to quantify this liability. The University uses a capital-asset management system common to the sector to assess, track, and report on the condition of facilities. The system requires that each major component of a building – roof sections, classrooms, heating, ventilation, air-conditioning systems and so on – be inspected, either entirely or on a sample basis. Data on the findings of these inspections are entered into a central database. The system uses industry-standard cost and lifecycle data to forecast the timing and costs of capital renewal projects. Cost forecasts also include soft costs and automatic renewal requirements to maintain assets.

The University, in coordination with all other Ontario universities, has completed a campus-wide facilities data review, conducted by a common vendor for the sector. This common approach has the benefit of improving consistency in estimates and in comparability across institutions. Western will continue to assess about 20% of its facilities data each year. The deferred maintenance values may fluctuate annually, driven by expected replacement timelines for key building components based on their age. Once assessments or maintenance occur, the deferred maintenance expected for replacement is reset, which can lead to volatility in deferred maintenance forecasts. In general, deferred maintenance has increased over the last decade, commensurate with Western's growth, and rising maintenance and renovations costs.

As of February 20, 2026, the Facilities Management division estimates that deferred maintenance at Western is \$502 million for non-residential buildings and \$248 million for residences. Approximately 45% of the deferred maintenance for non-residential buildings relates to mechanical and electrical requirements. Other major components include maintenance driven by code requirements and maintenance for roofs and windows.

A common measure for determining the overall condition of facilities is the ratio of deferred maintenance over Current Replacement Value (DM/CRV) of the facilities. The calculation as at February 20, 2026, is outlined in *Figure H* as follows:

Figure H
DEFERRED MAINTENANCE TO CURRENT REPLACEMENT VALUE

		Non-Residential Buildings	Combined Residences
1	Current Replacement Value (CRV)	\$3,475 million	\$1,310 million
2	Deferred Maintenance (DM)	\$502 million	\$248 million
3	DM/CRV	14.4%	18.9%

The average age of Western's buildings is 40 years and 69% of our buildings were built before 1995. A ratio of 14.4% (Deferred Maintenance/Current Replacement Value) for non-residential buildings indicates a significant need for maintenance funding.

Western residences are funded through rents which cover maintenance; the University manages its residence deferred maintenance over the long-term. As new residences are constructed, the ratio will decline, and new spaces provide opportunities for major renovations to proceed. In 2026, a significant number of residence building components have had lifecycles triggers (such as carpets, flooring, etc.), which has led to a sharp increase in expected deferred maintenance. Housing has always been good stewards of the residences, and typically these deferred maintenance spikes are representative of the time between the lifecycle trigger and physical inspection/assessment as opposed to a growing deferred maintenance challenge. Over the long-term, deferred maintenance in the residence system has averaged around 8.5% indicating the assets are well-maintained.

If the average component of a large building lasts 50 years, then on average, maintenance spending should be 2.0% of replacement value. This level of spending is a standard target in the industry. When the actual ratio is consistently less than 2.0%, as has been the case at most Canadian universities, the volume of deferred maintenance will grow. Failure to adequately address deferred maintenance results in substandard facilities and could result in the failure of critical systems. Based on the Current Replacement Value of our facilities at \$3,475 million, spending on major maintenance for campus buildings at 2.0% should be in the range of \$70 million annually.

As explained at the start of the Capital Budget, the annual maintenance transfer is used for Maintenance, Modernization, and Infrastructure (MMI). The Administration is sometimes asked by faculty and staff if the MMI transfer is too large. As lines G and E in Table 14 show, the ratio of the MMI transfer to the Current Replacement Value of our non-residential buildings, utilities, and infrastructure has been below 1% in recent years (*Figure I*).

Figure I
MMI TRANSFER TO CRV RATIO 2022-23 to 2026-27

		Actual 2022-23	Actual 2023-24	Actual 2024-25	Projected 2025-26	Budget 2026-27
1	MMI (\$M)	15.5	15.5	16.0	16.0	16.0
2	CRV (\$M)	2,414	3,024	3,649	3,475	3,642
3	Ratio	0.64%	0.51%	0.44%	0.46%	0.44%

Thus, the MMI transfer from the Operating to the Capital Budget is less than a quarter of the 2.0% required to keep deferred maintenance from growing. Over the long term, if Western does not sustain funding for deferred maintenance, the backlog of deferred maintenance will affect campus. Growth in the MMI transfer is essential to maintaining a safe and reliable campus infrastructure, which supports modern research and teaching, and sustains faculty, staff, and student morale well into the future.

Line J of Table 14 presents an estimate of maintenance spending from all sources, with maintenance defined as spending required to bring aging facilities up to their condition when originally built. The last time the ratio of this estimate to Current Replacement Value was above 2.0% was 2010-11. A projected ratio of 1.3% for 2026-27 will be higher than in recent years, but below the 2.0% target.

Additional funding, from provincial and federal sources, continues to be required to catch up and maintain the 2.0% target over the long term. Achieving the 2.0% target over time is required to sustain the condition of Western's facilities.