

Student Fee-Funded Units, Ancillaries, Academic Support Units, and Associated Companies

2025-26 Budgets and Ancillary Fees

March 31, 2025

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A. Introduction

The following provides a financial overview and description of funding sources for Student Fee-Funded Units, Ancillary Units, Academic Support Units, and Associated Companies

Table 1 includes a summary of the 2024-25 projected year-end results and 2025-26 budgets for each of the units. Tables 2 and 3 provide a listing of the 2024-25 Ancillary fees and the proposed Ancillary fee rates for 2025-26.

B. Student-Fee-Funded Units

Student Fee-Funded Units are supported, in whole or in part, by non-tuition-related compulsory ancillary fees. The proposed 2025-26 Student Organization and University Ancillary Fees are presented on Tables 2 and 3. Student involvement in establishing fee levels for University fee-funded units is facilitated through the Student Services Committee (SSC) – a student-run group comprised of voting representatives from the University Students' Council (USC), the Society of Graduate Students (SOGS), and the Master of Business Administration Association (MBAA).

In the past (except for the 3-year period of the global pandemic – 2020-21 through 2022-23), inflationary increases were regularly supported on an annual basis by the SSC and recommended to Western's Board of Governors. The SSC supported inflationary increases of 2.5% in 2023-24 and 3% in 2024-25 recognizing the extraordinarily high levels of inflation (reaching as high as 6.9%) as well as growing enrolment and increasing demand for student services.

In order to maintain and enhance the services/supports provided to our students by the fee-funded student service units and in consideration of the current level of inflation, the University proposed that a basic increase of 2% be applied to all student service ancillary fees in 2025-26. The fee increase was unanimously supported by the SSC.

Units within the Wellness & Well-being and Leadership & Learning pillars under the Student Experience portfolio are using operating reserve funds to hire contract staff in 2025-26 to move forward with initiatives around student health as well as experiential learning and employer relations.

C. Ancillary Units

Revenues that support the *Ancillary Unit* budgets are derived primarily from the sale of goods and services to the general University community.

The 2025-26 budget for Housing Services includes costs associated with one-time deferred major

maintenance and improvements scheduled for the fiscal year as well as costs associated with the ramp up of the new residence scheduled for phased opening in September 2026.

The 2024-25 forecast has Retail operating at a breakeven level while Hospitality continues to struggle with inflationary food and labour costs. Similar patterns, including a deficit in Hospitality, are projected for 2025-26.

D. Academic Support Units

The budgets for the *Academic Support Units* are funded from various sources, including recoveries from internal research projects, revenues from external industrial contracts, and course fees. In addition, Animal Care & Veterinary Services (ACVS) receives support from the University operating budget to help offset the costs of housing research animals, unrecoverable regulatory requirements, and training for animal users.

The ACVS budget shows higher revenues and expenses in 2025-26 reflecting the opening of the new Biomedical Research Facility (BMRF). Revenue growth is due to higher per-diem rates and volume related recoveries from research grants, and the expense increase reflects higher staffing levels.

Western Continuing Studies (WCS) is budgeting lower revenues in 2025-26 due to projected decreases in international enrolments resulting from the Federal Government's international student study permit caps. The unit is budgeting higher one-time expenses due to its relocation to the West Campus (formerly Brescia). The unit will utilize its operating reserve to fund the budgeted in-year deficit.

E. Associated Companies

The Associated Companies are separate legal business entities that are consolidated into the overall Combined Western University Financial Statements.

Western Research Parks is in the process of securing a new tenant to replace the previous anchor tenant (Arlanxeo) which terminated its lease in 2024-25. The 2025-26 budget assumes a replacement halfway through the year and at a lower rate than the previous tenant, resulting in lower revenues and a budgeted net loss for this transition year.

The Ivey Business School Foundation plan shows an in-year deficit of \$7.3M in 2025-26 due to a one-time allocation of \$13M to support the Donald K. Johnson capital project in downtown Toronto.

Executive education programs in Asia have been slow to recover since the pandemic. Plans to improve brand strategy and integrate the business into the well-established and successful Ivey Academy (within the Ivey Business School Foundation) are expected to achieve a positive structural position in 2025-26.

Table 1

Western University

Student Fee-Funded Units, Ancillary Units, Academic Support Units, and Associated Companies 2025-26 Budgets (\$ 000)

		2024-25 Projected		2025-26 Budget			% Change		Budgeted Reserves		
		Damasas	E	D F	D	F	D F	D	E	at April	
1	A - Student Fee-Funded Units	Revenues	Expenses	Rev-Exp	Revenues	Expenses	Rev-Exp	Revenues	Expenses	Operating	Capital
2	Student Experience Fee-Funded Ancillary Units										
	Sport & Recreation Pillar										
4	Recreation	6,019.5	5,968.3	51.2	6,086.4	6,097.3	-10.9	1.11%	2.16%	403.2	578.5
5	Sport	7,974.4	8,001.3	-26.9	8,211.6	8,239.8	-28.2	2.97%	2.98%	78.8	150.0
6	Spirit & Connection (Thompson Recreation & Athletic Centre)	1,346.5	1,384.8	-38.3	1,372.3	1,373.9	-1.6	1.92%	-0.79%	56.3	720.0
7	Spirit & Connection (Spirited Activities & Events)	1,724.3	1,694.2	30.1	1,855.7	1,845.4	10.3	7.62%	8.92%	123.2	40.0
8	Wellness & Well-being Pillar										
9	Health & Wellness	7,453.2	7,419.9	33.3	7,551.3	8,174.6	-623.3	1.32%	10.17%	767.1	650.3
10	Wellness & Equity Education	761.8	633.9	127.9	766.8	763.7	3.1	0.66%	20.48%	471.0	
11	Student Support & Case Management	547.2	511.4	35.8	551.3	650.0	-98.7	0.75%	27.10%	242.2	
12	Leadership & Learning Pillar										
13	Academic Support & Engagement	2,067.6	2,301.6	-234.0	2,089.7	2,211.0	-121.3	1.07%	-3.94%	357.0	
14	Careers & Experience	1,816.9	1,810.4	6.5	1,851.1	1,963.8	-112.7	1.88%	8.47%	360.2	
15	All Other Fee-Funded Ancillary Units										
16	Financial Aid Office	1,520.0	1,519.2	0.8	1,531.9	1,535.0	-3.1	0.78%	1.04%	408.2	
17	International Student Services	612.9	611.9	1.0	618.4	617.7	0.7	0.90%	0.95%	2.1	
18	Indigenous Student Centre	949.3	943.7	5.6	954.2	952.7	1.5	0.52%	0.95%	552.7	
19	Off-Campus Housing & Housing Mediation Services	550.9	612.9	-62.0	507.9	624.5	-116.6	-7.81%	1.89%	267.3	
20	Western Foot Patrol	238.5	238.2	0.3	236.5	235.6	0.9	-0.84%	-1.09%	72.3	67.3
21	Sub-Total	33,583.0	33,651.7	-68.7	34,185.1	35,285.0	-1,099.9	1.79%	4.85%	4,161.6	2,206.1
	B - Ancillary Units										
23	Employee & Family Health Clinic	655.0	624.5	30.5	655.0	628.9	26.1	0.00%	0.70%	45.4	
24	Housing Services	107,227.6	99,161.6	8,066.0	108,469.6	107,950.8	518.8	1.16%	8.86%	51,721.3	
25	Retail and Hospitality Services	27,152.5	29,330.0	-2,177.5	27,692.1	30,998.1	-3,306.0	1.99%	5.69%	-10,064.0	
26	Spencer Leadership Centre	9,891.0	8,905.5	985.5	10,427.4	9,382.3	1,045.1	5.42%	5.35%	1,979.8	
27	Parking Services	6,749.1	6,500.3	248.8	7,005.4	6,978.2	27.2	3.80%	7.35%	4,558.7	
28	Sub-Total	151,675.2	144,521.9	7,153.3	154,249.5	155,938.3	-1,688.8	1.70%	7.90%	48,241.3	0.0
29	C - Academic Support Units										
30	Animal Care & Veterinary Services (ACVS)	7,111.9	7,160.0	-48.1	8,759.6	8,834.3	-74.7	23.17%	23.38%	1,801.0	274.0
31	Boundary Layer Wind Tunnel	2,488.9	2,226.3	262.6	2,487.2	2,351.0	136.2	-0.07%	5.60%	736.2	550.0
32	University Machine Services	1,921.0	1,818.4	102.6	1,850.8	1,849.2	1.6	-3.65%	1.69%	104.2	
33	Fraunhofer Innovation Platform	1,263.8	1,263.8	0.0	1,282.5	1,235.6	46.9	1.48%	-2.23%	46.9	140.3
34	Surface Science Western	2,390.0	2,389.9	0.0	2,543.9	2,543.7	0.2	6.44%	6.44%	305.3	724.2
35	Western Continuing Studies (WCS)	6,508.3	5,603.8	904.5	5,168.7	6,415.6	-1,246.9	-20.58%	14.49%	1,899.7	/21.2
36	Sub-Total	21,683.9	20,462.2	1,221.7	22,092.7	23,229.4	-1,136.7	1.89%	13.52%	4,893.3	1,688.5
	D - Associated Companies										
38	Western Research Parks (incl. ADEISS & AMP)	5,110.4	5,140.8	-30.4	4,794.3	5,337.2	-542.9	-6.19%	3.82%	5,373.1	
39	Ivey Business School Foundation	36,267.1	30,668.5	5,598.6	39,448.6	46,797.7	-7,349.1	8.77%	52.59%	19,577.4	
40	Ivey Business School Asia Limited	1,876.5	2,926.8	-1,050.3	2,415.6	2,402.0	13.6	28.73%	-17.93%	-2,571.3	
41	Sub-Total	43,254.0	38,736.1	4,517.9	46,658.5	54,536.9	-7,878.4	7.87%	40.79%	22,379.2	0.0
42	Grand Total	250,196,1	237,371.9	12,824.2	257,185.8	268,989,6	-11.803.8	2.79%	13.32%	79,675,4	3,894.6

Table 2 Western University Proposed 2025-2026 Full-Time Student Organization and University Ancillary Fee Rates

		Full-Time Undergraduate			Full-Tir	me Graduate -	3 Terms	Full-Time MBA			
		2024-25 Rate	<a,b> Proposed 2025-26 Rate</a,b>	% change	2024-25 Rate	<a>> Proposed 2025-26 Rate	% change	2024-25 Rate	<a> Proposed 2025-26 Rate	% change	
1 S	tudent Organization Fees:			-							
2	Organization Fee	-	-	-	115.62	104.79	-9.4%	695.00	720.00	3.6%	
3	Student Buildings	140.89	146.53	4.0%	26.58	26.85	1.0%	-	-	-	
4	Student Recreation Centre Fund	96.28	99.17	3.0%	96.28	99.17	3.0%	96.28	99.17	3.0%	
5	Transit Pass	302.66	317.79	5.0%	290.31	311.43	7.3%	350.00	<c>362.00</c>	3.4%	
6	Safe Transit Program	17.84	18.02	1.0%	-	-	-	-	-	-	
7	Health and Wellness	14.11	14.25	1.0%	-	-	-	-	-	-	
8	Health Plan <incl. dental="" for="" graduate="" students=""> <d></d></incl.>	224.70	240.43	7.0%	634.38	666.96	5.1%	1,150.00	<e>1,320.00</e>	14.8%	
9	Dental Plan <d></d>	216.84	219.01	1.0%	-	-	_	-	-	-	
10	Virtual Doctor <f></f>	41.73	42.14	1.0%	_	_	_	-	_	_	
11	Academic Support (includes Ombuds Fee)	13.69	13.83	1.0%	3.31	3.34	0.9%		_	-	
12	Community Legal Services	6.33	6.39	0.9%	6.33	6.39	0.9%		_		
13	Grad Club Levy	0.55	0.57	0.570	15.78	42.54	169.6%	-	-		
14	Canadian Federation of Students Fee		-	_	20.16	20.64	2.4%		_		
15	Government Advocacy	12.03	12.15	1.0%	20.10	20.04	2.470		-		
16	ž			1.0%		-	-	-	-		
	Student Life	16.23	16.39		-						
17	Peer Programs	5.31	5.36	0.9%	-	-	-	-	-	-	
18	Clubs Administration	13.17	13.30	1.0%	-	-	-	-	-	-	
19	Orientation Week Fee <first only="" students="" year=""></first>	127.94	129.22	1.0%	-	-	-	-	-	-	
20	Student Initiative Grtants	6.36	6.42	0.9%	-	-	-	-	-	-	
21	Gazette	18.69	18.88	1.0%	-	-	-	-	-	-	
22	Radio Western	11.25	11.36	1.0%	-	-	-	-	-	-	
23	Student Refugee Program	0.91	0.92	1.1%	-	-	-	-	-	-	
24	Marching Band Fee	2.13	2.15	0.9%	-	-	-	-	-	-	
25	Faculty and Affiliate Councils	4.68	4.73	1.1%	-	-	-	-	-	-	
26	Sub-Total: Student Organization Fees	1,293.77	1,338.44	3.5%	1,208.75	1,282.11	6.1%	2,291.28	2,501.17	9.2%	
27 U	Jniversity Ancillary Fees:										
28	Student Experience Fees										
29 S	port & Recreation Pillar										
30	Recreation	111.21	113.43	2.0%	141.00	143.82	2.0%	141.00	143.82	2.0%	
31	Sport	92.28	94.13	2.0%	92.28	94.13	2.0%	92.28	94.13	2.0%	
32	Spirit & Connection (Thompson Recreation & Athletic Centre)	21.51	21.94	2.0%	21.51	21.94	2.0%	21.51	21.94	2.0%	
33	Spirit & Connection (Spirited Activities & Events)	5.89	6.01	2.0%	5.89	6.01	2.0%	5.89	6.01	2.0%	
34 И	Vellness & Well-being Pillar										
35	Health & Wellness	117.01	119.35	2.0%	117.01	119.35	2.0%	117.01	119.35	2.0%	
36	Wellness & Equity Education	13.70	13.97	2.0%	13.70	13.97	2.0%	13.70	13.97	2.0%	
37	Student Support & Case Management	10.32	10.53	2.0%	10.32	10.53	2.0%	10.32	10.53	2.0%	
	eadership & Learning Pillar	10.52	10.00	2.570	10.52	10.00	2.570	10.52	10.00	2.570	
39 L	Academic Support & Engagement	47.32	48.27	2.0%	47.32	48.27	2.0%	47.32	48.27	2.0%	
40	Careers & Experience	39.69	40.48	2.0%	39.69	40.48	2.0%	39.69	40.48	2.0%	
41	All Other Unit Fees	39.09	40.46	2.070	39.09	40.46	2.070	39.09	40.46	2.070	
42	Financial Aid Office	42.46	43.31	2.0%	42.46	43.31	2.0%	42.46	43.31	2.0%	
42	International Student Services	15.56	15.87	2.0%	15.56	15.87	2.0%	15.56	15.87	2.0%	
44											
	Indigenous Student Centre	13.34	13.61	2.0%	13.34	13.61	2.0%	13.34	13.61	2.0%	
45	Off-Campus Housing & Housing Mediation Services	9.88	10.08	2.0%	9.88	10.08	2.0%	9.88	10.08	2.0%	
46	Western Foot Patrol	5.22	5.32	1.9%	5.22	5.32	1.9%	5.22	5.32	1.9%	
	Sub-Total: University Ancillary Fees	545.39	556.30	2.0%	575.18	586.69	2.0%	575.18	586.69	2.0%	
	Grand Total proposed rates are effective September 1, 2025, except for the Student Recreation Centre	1,839.16	1,894.74	3.0%	1,783.93	1,868.80	4.8%	2,866.46	3,087.86	7.7%	

<a> The proposed rates are effective September 1, 2025, except for the Student Recreation Centre fee, which is effective May 1, 2025.

<d> Eligible for opt-out upon presentation of proof of coverage from another source.

<e> The MBA and MBA Direct Health & Dental Plan is administered by the USC and provides coverage for a full year, commencing March 2026 and July 2026, respectively.

<f> The Virtual Doctor fee is eligible for opt-out without conditions.

Table 3Western University

Proposed 2025-2026 Part-Time Student Organization and University Ancillary Fee Rates

		Part-Time Undergraduate - per full course			Undergraduate: Summer - per full course			Part-Time Graduate - per term		
		2024-25 Rate	<a> Proposed 2025-26 Rate	% change	2024-25 Rate	<a> Proposed 2025-26 Rate	% change	2024-25 Rate	<a> Proposed 2025-26 Rate	% change
1	Student Organization Fees:									
2	Organization Fee	-	-	-	-	-	-	19.27	17.47	-9.3%
3	Student Buildings	28.18	29.31	4.0%	14.10	14.66	4.0%	-	-	-
4	Student Recreation Centre Fund	19.26	19.84	3.0%	9.97	10.27	3.0%	16.05	16.53	3.0%
5	Safe Transit Program	3.57	3.61	1.0%	-	-	-	-	-	-
6	Health and Wellness	2.82	2.85	1.0%	1.42	1.43	1.0%	-	-	-
7	Academic Support (includes Ombuds Fee)	2.74	2.77	1.0%	1.37	1.38	1.0%	-	-	-
8	Community Legal Services	1.26	1.27	0.9%	0.64	0.65	0.9%	-	-	-
9	Grad Club Levy	-	-	-	-	-	-	1.75	7.10	305.7%
10	Canadian Federation of Students Fee	-	-	-	-	-	-	3.36	3.44	2.4%
11	Government Advocacy	2.41	2.43	1.0%	1.21	1.22	1.0%	-	-	-
12	Student Life	3.25	3.28	1.0%	1.63	1.65	1.0%	-	-	-
13	Peer Programs	1.07	1.08	0.9%	0.53	0.53	0.9%	-	-	-
14	Clubs Administration	2.63	2.66	1.0%	1.32	1.33	1.0%	-	-	-
15	Student Initiative Grtants	1.27	1.28	0.9%	0.64	0.65	0.9%	-	-	-
16	Gazette	3.74	3.78	1.0%	1.88	1.90	1.0%	-	-	-
17	Radio Western	2.25	2.27	1.0%	1.13	1.14	1.0%	-	-	-
18	Marching Band Fee	0.43	0.43	0.9%	0.22	0.22	0.9%	-	-	-
19	Faculty and Affiliate Councils	0.93	0.94	1.1%	0.47	0.48	1.1%	-	-	-
20	Sub-Total: Student Organization Fees	75.81	77.80	2.6%	36.53	37.51	2.7%	40.43	44.54	10.2%
21	University Ancillary Fees:									
22	Student Experience Fees									
23	Sport & Recreation Pillar									
24	Recreation	22.24	22.68	2.0%	11.12	11.34	2.0%	-	-	-
25	Sport	18.45	18.82	2.0%	9.23	9.42	2.0%	-	-	-
26	Spirit & Connection (Thompson Recreation & Athletic	4.30	4.39	2.0%	2.15	2.19	2.0%	-	-	-
27	Spirit & Connection (Spirited Activities & Events)	1.18	1.20	2.0%	0.59	0.60	2.0%	-	-	-
28	Wellness & Well-being Pillar									
29	Health & Wellness	23.40	23.87	2.0%	11.70	11.93	2.0%	19.49	19.88	2.0%
30	Wellness & Equity Education	2.74	2.79	2.0%	1.37	1.40	2.0%	2.28	2.33	2.0%
31	Student Support & Case Management	2.07	2.11	2.0%	1.03	1.05	2.0%	1.72	1.76	2.0%
32	Leadership & Learning Pillar									
33	Academic Support & Engagement	9.46	9.65	2.0%	4.74	4.84	2.0%	7.89	8.04	2.0%
34	Careers & Experience	7.94	8.10	2.0%	3.97	4.05	2.0%	6.62	6.75	2.0%
35	All Other Unit Fees									
36	Financial Aid Office	8.49	8.66	2.0%	4.25	4.34	2.0%	7.07	7.22	2.0%
37	International Student Services	3.11	3.17	2.0%	1.56	1.59	2.0%	2.60	2.65	2.0%
38	Indigenous Student Centre	2.67	2.72	2.0%	1.33	1.36	2.0%	2.23	2.27	2.0%
39	Off-Campus Housing & Housing Mediation Services	1.98	2.02	2.0%	0.99	1.01	2.0%	-	-	-
40	Western Foot Patrol	1.05	1.07	1.9%	0.52	0.53	1.9%	0.88	0.89	1.9%
41	Sub-Total: University Ancillary Fees	109.08	111.25	2.0%	54.55	55.65	2.0%	50.77	51.79	2.0%
42	Grand Total	184.89	189.05	2.2%	91.08	93.16	2.3%	91.20	96.33	5.6%

<a> The proposed rates are effective September 1, 2025, except for the Student Recreation Centre fee, which is effective May 1, 2025.