Annex 3



Student Fee-Funded Units, Ancillaries, Academic Support Units, and Associated Companies: 2023-24 Budgets

March 31, 2023

Student Fee-funded Units, Ancillary Units, Academic Support Units, and Associated Companies

2023-24 Budgets and Ancillary Fees

A. Introduction

The following provides a financial overview and description of funding sources for Student Fee-Funded Units, Ancillary Units, Academic Support Units, and Associated Companies

Table 1 includes a summary of the 2022-23 projected year-end results and 2023-24 budgets for each of the units. Tables 2 and 3 provide a listing of the 2022-23 Ancillary fees and the proposed Ancillary fee rates for 2023-24.

B. Student-Fee-Funded Units

Student Fee-Funded Units are supported, in whole or in part, by non-tuition-related compulsory ancillary fees. The proposed 2023-24 Student Organization and University Ancillary Fees are presented on Tables 2 and 3. Student involvement in establishing fee levels for University fee-funded units is facilitated through the Student Services Committee (SSC) – a student-run group comprised of voting representatives from the University Students' Council (USC), the Society of Graduate Students (SOGS), and the Master of Business Administration Association (MBAA).

Due to the financial challenges that the pandemic imposed on students and the virtual delivery of some services, the University did not increase ancillary fees for three academic years -- 2020-21 through 2022-23. With the full return of on-campus services, a growing study body, and extraordinary levels of inflation, the SSC unanimously approved the University's recommendation that a basic inflationary increase of 2.5% to all student service ancillary fees be applied in 2023-24.

As a result of COVID-related impacts and delays in various initiatives/projects in 2022-23, some units are using operating reserve funds to hire contract staffing in 2023-24 to move forward with the delayed initiatives – thus resulting in in-year deficits.

C. Ancillary Units

Revenues that support the *Ancillary Unit* budgets are derived primarily from the sale of goods and services to the general University community.

The Family Practice Clinic's operational deficit is forecasted to continue in 2023-24. An operational and financial review of the Unit is nearing completion. The billing revenue from the Clinic is insufficient to cover the required operating expenses, including staffing. It is expected that the University will need to provide direct financial support (as a subsidy) to achieve a balanced financial situation.

Housing operations returned to activities close to pre-pandemic levels. The projected in-year surpluses in the current year and 2023-24 are primarily due to delays in major maintenance/renewal capital projects as well as continued optimization of occupancy levels.

Retail and Hospitality Services operations were significantly impacted through the pandemic (2020-21 and 2021-22) which resulted in operating deficits – due to lower revenues and continuation of fixed costs. The operations returned to increased operational levels in 2022-23 and were also financially supported through the waiver/reduction of administrative costs. A longer-term strategy for hospitality services is underway – including the option of consolidating the unit with the food services operations in Housing.

D. Academic Support Units

The budgets for the *Academic Support Units* are funded from various sources, including recoveries from internal research projects, revenues from external industrial contracts, and course fees. In addition, Animal Care & Veterinary Services (ACVS) receives support from the University operating budget to help offset the costs of housing research animals, unrecoverable regulatory requirements, and training for animal users.

University Machine Services is projecting a deficit in the current year due to lower-than-anticipated billings. In 2023-24, billings are expected to return to normal/planned levels.

E. Associated Companies

The Associated Companies are separate legal business entities that are consolidated into the overall Combined Western University Financial Statements.

Ivey Business School Foundation (IBSF) operations returned to pre-pandemic levels as shown by its financial position. The Ivey School and the University are in the process of transitioning the operations of the Ivey Spencer Leadership Centre (ISLC) to the University – and the agreement is expected to be formalized in the summer of 2023. This change is expected to result in transitional costs which would draw down the projected operating reserve of the IBSF.

Table 1

Western University

Student Fee-Funded Units, Ancillary Units, Academic Support Units, and Associated Companies 2023-24 Budgets (\$ 000)

		2022-23 Projected			2023-24 Budget			% Change		Budgeted Reserves	
										at April	,
		Revenues	Expenses	Rev-Exp	Revenues	Expenses	Rev-Exp	Revenues	Expenses	Operating	Capital
1	A - Student Fee-Funded Units										
2	Student Experience Fee-Funded Ancillary Units										
3	Sport & Recreation Pillar										
4	Recreation	5,425.9	5,337.1	88.8	5,550.1	5,562.4	-12.3	2.29%	4.22%	336.8	1,128.5
5	Sport	6,107.7	5,942.8	164.9	6,206.8	6,430.3	-223.5	1.62%	8.20%	1.4	
6	Spirit & Connection (Thompson Recreation & Athletic Centre)	1,107.7	1,112.7	-5.0	1,257.1	1,251.1	6.0	13.49%	12.44%	89.5	520.0
7	Spirit & Connection (Spirited Activities & Events)	1,057.6	1,056.9	0.7	1,255.9	1,254.4	1.5	18.75%	18.69%	68.2	100.0
8	Wellness & Well-being Pillar		< 101 -			- 180 4					
9	Health & Wellness	6,626.3	6,481.7	144.6	6,919.8	7,438.6	-518.8	4.43%	14.76%	755.1	600.3
10	Wellness & Equity Education	709.4	597.8	111.6	726.0	765.9	-39.9	2.34%	28.12%	265.6	200.0
11	Student Support & Case Management	511.6	429.4	82.2	524.1	531.8	-7.7	2.44%	23.85%	248.9	82.6
12	Leadership & Learning Pillar	1 001 -	1 59 1 5	1/7 0	1	0.047.0	125.2	1.500/	10.000/	(22.4	
13	Academic Support & Engagement	1,901.2	1,734.2	167.0	1,929.7	2,065.0	-135.3	1.50%	19.08%	623.4	
14	Careers & Experience	1,624.1	1,441.9	182.2	1,651.4	1,740.7	-89.3	1.68%	20.72%	413.5	
15	All Other Fee-Funded Ancillary Units										
16	Financial Aid Office	1,350.8	1,253.3	97.5	1,399.7	1,387.5	12.2	3.62%	10.71%	310.5	
17	International Student Services	560.9	560.3	0.6	573.8	573.4	0.4	2.30%	2.34%	2.3	
18	Indigenous Student Centre	940.3	968.0	-27.7	950.6	949.2	1.4	1.10%	-1.94%	398.4	
19	Off-Campus Housing & Housing Mediation Services	518.5	504.1	14.4	526.3	523.1	3.2	1.50%	3.77%	277.7	
20	Western Foot Patrol	227.2	225.7	1.5	224.9	224.1	0.8	-1.01%	-0.71%	69.6	43.6
21	Sub-Total	28,669.2	27,645.9	1,023.3	29,696.2	30,697.5	-1,001.3	3.58%	11.04%	3,860.9	2,675.0
22	B - Ancillary Units										
23	Family Practice Clinic	224.0	603.5	-379.5	313.7	647.4	-333.7	40.04%	7.27%	-1,198.0	
24	Housing Services	88,035.6	83,020.2	5,015.4	95,532.1	88,902.6	6,629.5	8.52%	7.09%	68,573.4	
25	Retail and Hospitality Services	25,360.2	24,117.5	1,242.7	30,497.1	30,460.1	37.0	20.26%	26.30%	-3,208.6	
26	Parking Services	6,063.5	6,026.4	37.1	6,473.1	6,205.7	267.4	6.76%	2.98%	3,179.1	
27	Sub-Total	119,683.3	113,767.6	5,915.7	132,816.0	126,215.8	6,600.2	10.97%	10.94%	67,345.9	0.0
28	C - Academic Support Units										
29	Animal Care & Veterinary Services	8,243.7	7,775.5	468.2	6,900.4	6,900.4	0.0	-16.29%	-11.25%	1,538.6	
30	Boundary Layer Wind Tunnel	1,950.9	1,939.3	11.6	2,218.9	2,163.8	55.1	13.74%	11.58%	655.1	300.0
31	University Machine Services	1,447.6	1,717.8	-270.2	1,731.0	1,723.8	7.2	19.58%	0.35%	7.2	500.0
32	Fraunhofer Innovation Platform	1,396.2	1,396.2	0.0	1,549.0	1,723.6	25.4	10.94%	9.12%	25.0	182.1
33	Surface Science Western	1,991.3	1,941.1	0.0	1,855.8	1,852.0	3.8	-4.40%	-4.59%	300.0	699.0
34	Continuing Studies at Western	3,233.2	3,026.6	206.6	3,174.8	3,228.5	-53.7	-1.81%	6.67%	1,166.8	077.0
35	Sub-Total	18,212.9	17,796.5	416.4	17,429.9	17,392.1	37.8	-4.30%	-2.27%	3,692.7	1,181.1
26											
36	D - Associated Companies	5 (247	A (57 A	0(7.2	5 054 4	5.0(0.0	904.4	5.960/	9 6 4 0 /	52650	
37	Western Research Parks (incl. ADEISS & AMP)	5,624.7	4,657.4	967.3	5,954.4	5,060.0	894.4	5.86%	8.64%	5,365.9	
38	Ivey Business School Foundation	36,062.4	31,090.1	4,972.3	32,515.0	29,648.9	2,866.1	-9.84%	-4.64%	24,497.4	
39	Ivey Business School Asia Limited	3,267.5	3,193.6	73.9	3,251.9	3,157.0	94.9	-0.48%	-1.15%	-1,195.8	0.0
40	Sub-Total	44,954.6	38,941.1	6,013.5	41,721.3	37,865.9	3,855.4	-7.19%	-2.76%	28,667.5	0.0
41	Grand Total	211,520.0	198,151.1	13,368.8	221,663.4	212,171.3	9,492.1	4.80%	7.08%	103,567.0	3,856.1

Table 2 Western University Proposed 2023-2024 Full-Time Student Organization and University Ancillary Fee Rates

		Full-Time Undergraduate				me Graduate -	3 Terms	Full-Time MBA			
		2022-23 Rate	<a> Proposed 2023-24 Rate	% change	2022-23 Rate	<a> Proposed 2023-24 Rate	% change	2022-23 Rate	<a> Proposed 2023-24 Rate	% change	
1	Student Organization Fees:										
2	Organization Fee	-	-	-	84.00	97.29	15.8%	600.00	675.00	12.5%	
3	Student Buildings	137.43	139.49	1.5%	26.20	26.58	1.5%	-	-	-	
4	Student Recreation Centre Fund	90.76	93.48	3.0%	90.76	93.48	3.0%	90.76	93.48	3.0%	
5	Transit Pass	287.20	288.25	0.4%	285.18	279.25	-2.1%	300.00	<e>325.00</e>	8.3%	
6	Safe Transit Program	17.40	17.66	1.5%	-		-	-	-	-	
7	Health and Wellness	13.76	13.97	1.5%	-		-	-	-	-	
8	Health Plan <incl. dental="" for="" graduate="" students=""> <d></d></incl.>	196.28	210.01	7.0%	742.62	816.82	10.0%	241.42	<c>1,100.00</c>	355.6%	
9	Dental Plan <d></d>	189.40	202.65	7.0%	-		-	-	-	-	
10	Virtual Doctor <f></f>	-	39.00	-	-		-	-	-	-	
11	Academic Support (includes Ombuds Fee)	13.35	13.55	1.5%	3.23	3.28	1.5%	-	-	-	
12	Community Legal Services	6.17	6.26	1.5%	6.17	6.26	1.5%	-	-	-	
13	Grad Club Levy	-	-	-	9.99	15.00	50.2%	-	-	-	
14	Canadian Federation of Students Fee	-	-	-	18.18	19.41	6.8%	-	-	-	
15	Government Advocacy	11.73	11.91	1.5%	-	-	-		-	-	
16	Student Life	15.83	16.07	1.5%	-	-	-		-	-	
17	Peer Programs	5.18	5.26	1.5%	-	-	-		-	-	
18	Clubs Administration	12.85	13.04	1.5%	-	-	-		-		
19	Orientation Week Fee <first only="" students="" year=""></first>	124.80	126.67	1.5%	-		_		-		
20	Student Initiative Grants	6.20	6.29	1.5%							
20	Gazette	18.23	18.50	1.5%			-				
21	Radio Western	10.64	18.30	4.7%	-		-	-	-		
22		0.89	0.90	4.7%	-		-	-	-		
23	Student Refugee Program										
24	Marching Band Fee	2.08	2.11	1.4%	-	-	-	-	-		
-	Faculty and Affiliate Councils	4.57		1.5%	-		-	-	-	-	
26	Sub-Total: Student Organization Fees	1,164.75	1,240.86	6.5%	1,266.33	1,357.38	7.2%	1,232.18	2,193.48	78.0%	
27	University Ancillary Fees:	-									
28	Student Experience Fees										
29	Sport & Recreation Pillar										
30	Recreation	105.34	107.97	2.5%	133.55	136.89	2.5%	133.55	136.89	2.5%	
31	Sport	87.40	89.59	2.5%	87.40	89.59	2.5%	87.40	89.59	2.5%	
32	Spirit & Connection (Thompson Recreation & Athletic Centre)	20.37	20.88	2.5%	20.37	20.88	2.5%	20.37	20.88	2.5%	
33	Spirit & Connection (Spirited Activities & Events)	5.58	5.72	2.5%	5.58	5.72	2.5%	5.58	5.72	2.5%	
34	Wellness & Well-being Pillar										
35	Health & Wellness	110.83	113.60	2.5%	110.83	113.60	2.5%	110.83	113.60	2.5%	
36	Wellness & Equity Education	12.98	13.30	2.5%	12.98	13.30	2.5%	12.98	13.30	2.5%	
37	Student Support & Case Management	9.78	10.02	2.5%	9.78	10.02	2.5%	9.78	10.02	2.5%	
38	Leadership & Learning Pillar										
39	Academic Support & Engagement	44.82	45.94	2.5%	44.82	45.94	2.5%	44.82	45.94	2.5%	
40	Careers & Experience	37.59	38.53	2.5%	37.59	38.53	2.5%	37.59	38.53	2.5%	
41	All Other Unit Fees										
42	Financial Aid Office	40.21	41.22	2.5%	40.21	41.22	2.5%	40.21	41.22	2.5%	
43	International Student Services	14.74	15.11	2.5%	14.74	15.11	2.5%	14.74	15.11	2.5%	
44	Indigenous Student Centre	12.63	12.95	2.5%	12.63	12.95	2.5%	12.63	12.95	2.5%	
45	Off-Campus Housing & Housing Medication Services	9.36	9.59	2.5%	9.36	9.59	2.5%	9.36	9.59	2.5%	
46	Western Foot Patrol	4.95	5.07	2.5%	4.95	5.07	2.5%	4.95	5.07	2.5%	
47	Sub-Total: University Ancillary Fees	516.58	529.49	2.5%	544.79	558.41	2.5%	544.79	558.41	2.5%	
48	Grand Total	1,681.33	1,770.35	5.3%	1,811.12	1.915.79	5.8%	1.776.97	2,751.89	54.9%	

<a> The proposed rates are effective September 1, 2023, except for the Student Recreation Centre fee, which is effective May 1, 2023.
 In addition to the Full-Time Undergraduate fees, a \$400.00 fee will be collected on behalf of the HBA Association from HBA students entering the first year of their program. The \$400.00 fee overs both years of the program.
<c> The MBA and MBA Direct Health Plan is administered by the USC and provides a full year of coverage, commencing March 1, 2024. The higher rate for 2023-24 includes the addition of dental coverage.

 ^{(&}lt;) Fine MDA tank and Direct freating framework (and the proof of coverage) and provides a full year of coverage, commencing March 1, 2024.</p>
 (<) Fine MDA and MBA Direct transit pass fee is administered by the USC and is valid for a 13-month period, commencing March 1, 2024.</p>
 (<) Eligible for opt-out without conditions.</p>

Table 3

Western University

Proposed 2023-2024 Part-Time Student Organization and University Ancillary Fee Rates

		Part-Time	Undergradua course	te - per full	Undergra	duate: Summo course	er - per full	Part-Tin	ne Graduate -	uate - per term
		2022-23 Rate	<a> Proposed 2023-24 Rate	% change	2022-23 Rate	<a> Proposed 2023-24 Rate	% change	2022-23 Rate	<a> Proposed 2023-24 Rate	% change
1	Student Organization Fees:									
2	Organization Fee	-	-	-	-	-	-	17.70	18.77	6.0%
3	Student Buildings	27.49	27.90	1.5%	13.75	13.96	1.5%	-		-
4	Student Recreation Centre Fund	18.15	18.69	3.0%	9.40	9.68	3.0%	15.13	15.58	3.0%
5	Safe Transit Program	3.48	3.53	1.5%	-	-	-	-		-
6	Health and Wellness	2.75	2.79	1.5%	1.38	1.40	1.5%	-		-
7	Academic Support (includes Ombuds Fee)	2.67	2.71	1.5%	1.34	1.36	1.5%	-		-
8	Community Legal Services	1.23	1.25	1.5%	0.62	0.63	1.5%	-		-
9	Grad Club Levy	-	-	-	-	-	-	1.11	1.67	50.5%
10	Canadian Federation of Students Fee	-	-	-	-	-	-	3.03	3.23	6.6%
11	Government Advocacy	2.35	2.39	1.5%	1.18	1.20	1.5%	-		-
12	Student Life	3.17	3.22	1.5%	1.59	1.61	1.5%	-		-
13	Peer Programs	1.04	1.06	1.5%	0.52	0.53	1.5%	-		-
14	Clubs Administration	2.57	2.61	1.5%	1.29	1.31	1.5%	-		-
15	Student Initiative Grtants	1.24	1.26	1.5%	0.62	0.63	1.5%	-		-
16	Gazette	3.65	3.70	1.5%	1.83	1.86	1.5%	-		-
17	Radio Western	2.13	2.23	4.7%	1.07	1.12	4.7%	-		-
18	Marching Band Fee	0.42	0.43	1.4%	0.21	0.21	1.4%	-		-
19	Faculty and Affiliate Councils	0.91	0.92	1.5%	0.46	0.47	1.5%	-		-
20	Sub-Total: Student Organization Fees	73.25	74.69	2.0%	35.26	35.96	2.0%	36.97	39.25	6.2%
21	University Ancillary Fees:									
22	Student Experience Fees									
23	Sport & Recreation Pillar									
24	Recreation	21.07	21.59	2.5%	10.53	10.80	2.5%	-	-	-
25	Sport	17.48	17.91	2.5%	8.74	8.96	2.5%	-	-	-
26	Spirit & Connection (Thompson Recreation & Athletic	4.07	4.18	2.5%	2.04	2.09	2.5%	-	-	-
27	Spirit & Connection (Spirited Activities & Events)	1.12	1.14	2.5%	0.56	0.57	2.5%	-	-	-
28	Wellness & Well-being Pillar									
29	Health & Wellness	22.17	22.72	2.5%	11.08	11.36	2.5%	18.46	18.92	2.5%
30	Wellness & Equity Education	2.60	2.66	2.5%	1.30	1.33	2.5%	2.16	2.21	2.5%
31	Student Support & Case Management	1.96	2.00	2.5%	0.98	1.00	2.5%	1.63	1.67	2.5%
32	Leadership & Learning Pillar									
33	Academic Support & Engagement	8.96	9.19	2.5%	4.49	4.60	2.5%	7.47	7.66	2.5%
34	Careers & Experience	7.52	7.71	2.5%	3.76	3.85	2.5%	6.27	6.43	2.5%
35	All Other Unit Fees									
36	Financial Aid Office	8.04	8.24	2.5%	4.02	4.12	2.5%	6.70	6.87	2.5%
37	International Student Services	2.95	3.02	2.5%	1.47	1.51	2.5%	2.46	2.52	2.5%
38	Indigenous Student Centre	2.53	2.59	2.5%	1.26	1.29	2.5%	2.11	2.16	2.5%
39	Off-Campus Housing & Housing Medication Services	1.87	1.92	2.5%	0.94	0.96	2.5%	-	-	-
40	Western Foot Patrol	0.99	1.01	2.5%	0.50	0.51	2.5%	0.83	0.85	2.5%
41	Sub-Total: University Ancillary Fees	103.31	105.89	2.5%	51.6 7	52.96	2.5%	48.09	49.29	2.5%
42	Grand Total	176.56	180.58	2.3%	86.93	88.92	2.3%	85.06	88.54	4.1%

<a> The proposed rates are effective September 1, 2023, except for the Student Recreation Centre fee, which is effective May 1, 2023.