



**Western**  
UNIVERSITY • CANADA

**Student Fee-Funded Units, Ancillaries,  
Academic Support Units, and Associated  
Companies 2020-21 Budgets**

**March 31, 2020**

# Student Fee-funded Units, Ancillary Units, Academic Support Units, and Associated Companies

## 2020-21 Budgets and Ancillary Fees

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**Important Note:** As with the Operating and Capital Budgets, the information in this document is based on our planning parameters as of late February 2020.

However, recent events (i.e. the sudden and rapid impacts of COVID-19 in Canada) have created turmoil on the economic front – and the implications will continue to evolve over the coming months. The forecasts for the ancillary units do not reflect potential loss of revenue or increased costs associated with the evolving situation. As we learn more about the changing external environment and its impact, we will provide updates to the Board of Governors on adjustments to the unit budgets. As seen in Table 1, most of these units have reasonable to substantial operating reserves – that will allow us to adjust operations as necessary.

### A. Introduction

Table 1 includes a summary of the 2019-20 projected results and 2020-21 budgets for Student Fee-funded Units, Ancillary Units, Academic Support Units, and Associated Companies. This document provides an overview of the funding source for each category of units and noteworthy comments pertaining to specific 2019-20 year-end projections, 2020-21 budgets, and projected unit reserve positions.

### B. Student-Fee-Funded Units

*Student Fee-Funded Units* are supported, in whole or in part, by non-tuition related compulsory ancillary fees. The proposed 2020-21 Student Organization and University Ancillary Fees are presented in Tables 2 and 3. Student involvement in establishing fee levels for fee-funded units is facilitated through the Student Services Committee (SSC) – a student-run group comprised of voting representatives from the University Students' Council (USC), the Society of Graduate Students (SOGS), and the Master of Business Administration Association (MBAA).

In January 2019, the Provincial Government introduced the Student Choice Initiative (SCI) – a new ancillary fee policy that gave students the choice to opt out of certain fees considered optional by the Province. In May 2019, the Canadian Federation of Students-Ontario and the York Federation of Students filed an application for judicial review. On November 21, 2019, a Divisional Court decision determined that Ontario's direction to colleges and universities to allow students to opt-out of non-essential fees was unlawful. As a result of this court ruling, Western has reverted back to the pre-SCI situation, effective May 2020. Therefore, all the recommended ancillary fee rates detailed on Tables 2 and 3 are now shown as mandatory.

The University – in consultation with the Student Services Committee – has been considering the reorganization of fee-funded units residing within the Student Experience portfolio (Sports and Recreation Services, Student Development Centre, Student Success Centre, Student Health Services, and Services for Students with Disabilities) into three inter-dependent pillars: Health & Wellness, Sport & Recreation, and Student Learning & Engagement. As an outcome of these discussions, the Provost has decided to carry out an external review of Western’s student health and wellness support structure – prior to a formal reorganization. The intent was to carry out this review over the summer months and bring forward the recommendations in the fall of 2020. However, recent events (COVID-19) will likely delay the review process and subsequent reorganization recommendations.

As part of our integrated planning process, we carried out a full review of the budgets of the fee-funded units – including revenues from all funding sources, expenditure details, projected in-year positions, and accumulated reserves. The review showed that all units can carry out their mandates in 2020-21 (i.e. will have the necessary resources) without increases to ancillary fee rates. Therefore, it is recommended that the University ancillary fees for 2020-21 remain at the 2019-20 levels. The Student Services Committee has endorsed this recommendation.

*Student Fee-Funded Unit-specific Noteworthy Comments:*

***Off-Campus Housing & Housing Mediation Services (line 12)*** – The deficit projected for 2019-20 (\$-34,100) is due to lower activity fee revenue resulting from the provincial government’s classification of this fee as optional under SCI. The return to pre-SCI mode will result in this fee returning to a mandatory status in 2020-21.

### **C. Ancillary Units**

Revenues that support the *Ancillary Unit* budgets are primarily derived from the sale of goods and services to the general University community.

*Ancillary Unit Specific Noteworthy Comments:*

***Housing Services (line 17)*** – The Housing surplus projected for 2019-20 (\$11,108,400) was higher than planned primarily due to an increased demand from first-year students for residence rooms, higher occupancy in the family housing units, and lower major maintenance costs. The surplus for 2020-21 is expected to decline because of a return to traditional occupancy levels for residence rooms (98%) and an increase in projected major maintenance expenses.

### **D. Academic Support Units**

The budgets for the *Academic Support Units* are funded from various sources – including recoveries from internal research projects, revenues from external industrial contracts, and course fees. In addition, Animal Care & Veterinary Services receives support from the University operating budget to help offset the costs of housing research animals, unrecoverable regulatory requirements and training for animal users.

Academic Support Unit Specific Noteworthy Comments:

**University Machine Services (line 24)** – The deficit projected for University Machine Services in 2019-20 (-\$92,000) is primarily due to one-time restructuring costs.

**Fraunhofer Project Centre (line 25)** – The Fraunhofer Project Centre is forecasting a substantial increase in project activity for 2020-21 due to the hiring of a grant-funded business development team and anticipated contracts utilizing new technology enhancements. The positive results will continue to reduce the negative carryforward reserve position for this unit.

**E. Associated Companies**

The following Associated Companies are consolidated into the Combined Western University Financial Statements:

Associated Companies Unit Specific Noteworthy Comments:

**Western Research Parks (line 30)** – The deficits projected for the Western Research Parks is primarily due to declining hotel accommodation and food & beverage revenue for Windermere Manor, vacancies in the Collider Centre located at the Advanced Manufacturing Park, and lower product sales for ADEISS.

**Ivey Business School Foundation (line 31)** – The Ivey Business School Foundation (IBSF) provides non-degree Executive Education programs through the Ivey Academy, publishes business case material, provides case method workshops, and operates educational and conference facilities at the Ivey Spencer Leadership Centre (ISLC) in London and the Donald K. Johnson Centre in downtown Toronto. The conference facilities at the ISLC and in Toronto support the academic mission of the Ivey Business School. The increased contribution planned for 2020-21 is driven primarily by price increases for publishing, anticipated growth in executive education programs, and custom programs postponed from 2019-20 due to COVID-19.

**Ivey Business School Asia Limited (line 32)** – The deficit projected for 2019-20 (-\$607,000) is attributed to a downturn in non-degree programs resulting from the early impact of COVID-19.

Table 1

Western University

**Student Fee-Funded Units, Ancillary Units, Academic Support Units, and Associated Companies  
2020-21 Budget (\$ 000)**

		2019-20 Projected			2020-21 Budget			% Change		Budgeted Reserves	
		Revenues	Expenses	Rev-Exp	Revenues	Expenses	Rev-Exp	Revenues	Expenses	Operating	Capital
1	<b>A - Student Fee-Funded Units</b>										
2	SRS: Campus Recreation	6,157.4	6,118.8	38.6	6,296.7	6,274.7	22.0	2.26%	2.55%	789.9	828.5
3	SRS: Intercollegiate Athletics	7,238.5	7,165.8	72.7	7,162.5	7,146.2	16.3	-1.05%	-0.27%	188.4	
4	SRS: Thompson Recreation & Athletic Centre	1,244.0	1,230.3	13.7	1,253.6	1,231.4	22.2	0.77%	0.09%	289.9	819.2
5	Financial Aid Office	1,208.7	1,179.4	29.3	1,215.1	1,199.7	15.4	0.53%	1.72%	100.9	
6	International Student Services	485.4	484.4	1.0	498.1	492.4	5.7	2.62%	1.65%	7.0	
7	Indigenous Services	896.1	836.3	59.8	897.1	893.3	3.8	0.11%	6.82%	262.7	
8	Services for Students With Disabilities	698.2	688.3	9.9	710.9	698.9	12.0	1.82%	1.54%	69.6	74.2
9	Student Development Centre (Psychological Services, Learning Skills, Volunteers)	2,926.6	2,908.3	18.3	2,944.5	2,920.0	24.5	0.61%	0.40%	378.8	550.0
10	Student Success Centre (Careers, Experiential Learning, Student Engagement)	1,920.4	1,801.1	119.3	1,905.1	1,887.8	17.3	-0.80%	4.81%	569.5	
11	Student Health Services	4,400.0	4,374.2	25.8	4,619.2	4,604.7	14.5	4.98%	5.27%	809.1	650.0
12	Off-Campus Housing & Housing Mediation Svcs	422.6	456.7	-34.1	474.0	468.4	5.6	12.16%	2.56%	126.7	
13	Western Foot Patrol	210.3	206.5	3.8	201.9	198.1	3.8	-3.99%	-4.07%	46.3	48.5
14	<b>Sub-Total</b>	<b>27,808.2</b>	<b>27,450.1</b>	<b>358.1</b>	<b>28,178.7</b>	<b>28,015.6</b>	<b>163.1</b>	<b>1.33%</b>	<b>2.06%</b>	<b>3,638.8</b>	<b>2,970.4</b>
15	<b>B - Ancillary Units</b>										
16	Family Practice Clinic and Workplace Health Svcs	572.4	558.2	14.2	578.8	572.7	6.1	1.12%	2.60%	202.5	
17	Housing Services	82,164.1	71,055.7	11,108.4	82,942.4	76,835.2	6,107.2	0.95%	8.13%	89,501.3	
18	Parking Services	6,732.4	5,914.6	817.8	7,131.2	6,244.6	886.6	5.92%	5.58%	7,437.4	
19	Retail Services	31,965.1	32,029.0	-63.9	32,862.0	32,864.2	-2.2	2.81%	2.61%	1,383.5	
20	<b>Sub-Total</b>	<b>121,434.0</b>	<b>109,557.5</b>	<b>11,876.5</b>	<b>123,514.4</b>	<b>116,516.7</b>	<b>6,997.7</b>	<b>1.71%</b>	<b>6.35%</b>	<b>98,524.7</b>	<b>0.0</b>
21	<b>C - Academic Support Units</b>										
22	Animal Care & Veterinary Services	5,218.6	5,218.6	0.0	6,107.2	6,072.6	34.6	17.03%	16.36%	492.5	
23	Boundary Layer Wind Tunnel	2,183.2	2,130.2	53.0	2,248.7	2,227.2	21.5	3.00%	4.55%	621.1	300.0
24	University Machine Services	2,094.5	2,186.5	-92.0	2,165.2	2,061.9	103.3	3.38%	-5.70%	363.8	
25	Fraunhofer Project Centre	1,086.8	1,054.5	32.3	1,570.5	1,203.2	367.3	44.51%	14.10%	-322.9	169.9
26	Surface Science Western	1,722.0	1,723.0	-1.0	1,755.5	1,613.2	142.3	1.95%	-6.37%	445.1	362.7
27	Continuing Studies at Western	2,612.8	2,551.8	61.0	2,671.5	2,657.8	13.7	2.25%	4.15%	754.1	
28	<b>Sub-Total</b>	<b>14,917.9</b>	<b>14,864.6</b>	<b>53.3</b>	<b>16,518.6</b>	<b>15,835.9</b>	<b>682.7</b>	<b>10.73%</b>	<b>6.53%</b>	<b>2,353.7</b>	<b>832.6</b>
29	<b>D - Associated Companies</b>										
30	Western Research Parks (incl. Windermere Manor, ADEISS & AMP)	7,941.1	8,547.5	-606.4	7,281.8	8,450.1	-1,168.3	-8.30%	-1.14%	-15,867.3	
31	Ivey Business School Foundation	32,727.0	31,444.0	1,283.0	34,829.0	31,449.0	3,380.0	6.42%	0.02%	19,928.7	
32	Ivey Business School Asia Limited	2,599.0	3,206.0	-607.0	4,029.0	4,016.0	13.0	55.02%	25.27%	-1,677.4	
33	<b>Sub-Total</b>	<b>43,267.1</b>	<b>43,197.5</b>	<b>69.6</b>	<b>46,139.8</b>	<b>43,915.1</b>	<b>2,224.7</b>	<b>6.64%</b>	<b>1.66%</b>	<b>2,384.0</b>	<b>0.0</b>
34	<b>Grand Total</b>	<b>207,427.2</b>	<b>195,069.7</b>	<b>12,357.5</b>	<b>214,351.5</b>	<b>204,283.3</b>	<b>10,068.2</b>	<b>3.34%</b>	<b>4.72%</b>	<b>106,901.2</b>	<b>3,803.0</b>

**Table 2**  
Western University  
**2019-20 and 2020-21 Full-Time Student Organization and University Ancillary Fee Rates**

	Full-Time Undergraduate			Full-Time Graduate - 3 Terms			Full-Time MBA and MBA Direct		
	2019-20 Rate	<a> Proposed 2020-21 Rate	% change	2019-20 Rate	<a> Proposed 2020-21 Rate	% change	2019-20 Rate	<a> Proposed 2020-21 Rate	% change
1 <b>Student Organization Fees:</b>									
2 Organization Fee	-	-	-	80.19	81.57	1.7%	600.00	600.00	0.0%
3 Student Buildings	124.53	129.08	3.7%	24.00	24.72	3.0%	-	-	-
4 Student Recreation Centre Fund	83.06	85.55	3.0%	83.06	85.55	3.0%	83.06	85.55	3.0%
5 Transit Pass	262.92	269.24	2.4%	253.74	273.81	7.9%	275.00	<e>288.75	5.0%
6 Safe Transit Program	15.85	16.48	4.0%	-	-	-	-	-	-
7 Health and Wellness	5.40	8.72	61.5%	-	-	-	-	-	-
8 Health Plan <Incl. Dental for Graduate Students> <d>	161.00	172.28	7.0%	669.99	622.74	-7.1%	176.24	<c>195.96	11.2%
9 Dental Plan <d>	155.34	166.22	7.0%	-	-	-	-	-	-
10 Academic Support (includes Ombuds Fee)	11.73	10.50	-10.5%	5.00	3.38	-32.4%	-	-	-
11 Community Legal Services	5.72	5.83	1.9%	5.72	5.83	1.9%	-	-	-
12 Grad Club Levy	-	-	-	5.31	9.99	88.1%	-	-	-
13 Canadian Federation of Students Fee	-	-	-	17.13	17.43	1.8%	-	-	-
14 Government Advocacy	8.75	8.69	-0.7%	-	-	-	-	-	-
15 Student Life	14.05	13.72	-2.3%	-	-	-	-	-	-
16 Peer Programs	3.20	2.88	-10.0%	-	-	-	-	-	-
17 Clubs Administration	6.82	8.27	21.3%	-	-	-	-	-	-
18 Orientation Week Fee <first year students only>	118.26	119.74	1.3%	-	-	-	-	-	-
19 Student Initiative Grtants	7.43	5.93	-20.2%	-	-	-	-	-	-
20 Gazette	19.43	18.65	-4.0%	-	-	-	-	-	-
21 Radio Western	12.24	11.48	-6.2%	-	-	-	-	-	-
22 Student Refugee Program	0.83	0.85	2.4%	-	-	-	-	-	-
23 Daycare	1.60	0.00	-100.0%	-	-	-	-	-	-
24 Marching Band Fee	0.54	2.00	270.4%	-	-	-	-	-	-
25 Faculty and Affiliate Councils	4.24	4.32	1.9%	-	-	-	-	-	-
26 Student Bursary Fund	50.00	50.00	0.0%	-	-	-	-	-	-
27 <b>Sub-Total: Student Organization Fees</b>	<b>1,072.94</b>	<b>1,110.43</b>	<b>3.5%</b>	<b>1,144.14</b>	<b>1,125.02</b>	<b>-1.7%</b>	<b>1,134.30</b>	<b>1,170.26</b>	<b>3.2%</b>
28 <b>University Ancillary Fees:</b>									
29 SRS: Campus Recreation	107.28	107.28	0.0%	135.49	135.49	0.0%	135.49	135.49	0.0%
30 SRS: Intercollegiate Athletics	93.97	93.97	0.0%	93.97	93.97	0.0%	93.97	93.97	0.0%
31 SRS: Thompson Recreation & Athletic Centre	20.37	20.37	0.0%	20.37	20.37	0.0%	20.37	20.37	0.0%
32 Financial Aid Office	40.21	40.21	0.0%	40.21	40.21	0.0%	40.21	40.21	0.0%
33 International Student Services	14.74	14.74	0.0%	14.74	14.74	0.0%	14.74	14.74	0.0%
34 Indigenous Services	13.11	13.11	0.0%	13.11	13.11	0.0%	13.11	13.11	0.0%
35 Services for Students with Disabilities	17.00	17.00	0.0%	17.00	17.00	0.0%	17.00	17.00	0.0%
36 Student Development Centre	84.50	84.50	0.0%	84.50	84.50	0.0%	84.50	84.50	0.0%
37 Student Success Centre	52.86	52.86	0.0%	34.97	34.97	0.0%	34.97	34.97	0.0%
38 Student Health Services	54.67	54.67	0.0%	54.67	54.67	0.0%	54.67	54.67	0.0%
39 Off-Campus Housing & Housing Medication Services	9.36	9.36	0.0%	9.36	9.36	0.0%	9.36	9.36	0.0%
40 Western Foot Patrol	4.95	4.95	0.0%	4.95	4.95	0.0%	4.95	4.95	0.0%
41 <b>Sub-Total: University Ancillary Fees</b>	<b>513.02</b>	<b>513.02</b>	<b>0.0%</b>	<b>523.34</b>	<b>523.34</b>	<b>0.0%</b>	<b>523.34</b>	<b>523.34</b>	<b>0.0%</b>
42 <b>Grand Total</b>	<b>1,585.96</b>	<b>1,623.45</b>	<b>2.4%</b>	<b>1,667.48</b>	<b>1,648.36</b>	<b>-1.1%</b>	<b>1,657.64</b>	<b>1,693.60</b>	<b>2.2%</b>

<a> The proposed rates are effective September 1, 2020, except for the Student Recreation Centre fee, which is effective May 1, 2020.

<b> In addition to the Full-Time Undergraduate fees, a \$400.00 fee will be collected on behalf of the HBA Association from HBA students entering the first year of their program. The \$400.00 fee covers both years of the program.

<c> The MBA Health Plan is administered by the USC and provides coverage to MBA students for a 13 month period. The corresponding rate for the MBA Directs is \$180.88 (compared to \$162.68 for 2019-20).

<d> Eligible for opt-out upon presentation of proof of coverage from another source.

<e> The MBA & AMBA bus pass fee is administered by the USC and will be effective commencing March 1, 2021. The actual fee rate will not be determined until a later date and is not to exceed a maximum of \$288.75.

**Table 3**

Western University

**2019-20 and 2020-21 *Part-Time* Student Organization and University Ancillary Fee Rates**

	Part-Time Undergraduate - per full course			Undergraduate: Summer - per full course			Part-Time Graduate - per term			
	2019-20 Rate	<a> Proposed 2020-21 Rate	% change	2019-20 Rate	<a> Proposed 2020-21 Rate	% change	2019-20 Rate	<a> Proposed 2020-21 Rate	% change	
1	<b>Student Organization Fees:</b>									
2	Organization Fee	0.00	0.00	-	0.00	0.00	-	16.44	16.73	1.8%
3	Student Buildings	24.91	25.82	3.7%	12.46	12.91	3.6%	0.00	0.00	-
4	Student Recreation Centre Fund	16.61	17.11	3.0%	8.60	8.86	3.0%	13.84	14.26	3.0%
5	Safe Transit Program	3.17	3.30	4.1%	0.00	0.00	-	0.00	0.00	-
6	Health and Wellness	1.08	1.74	61.1%	0.54	0.87	61.1%	0.00	0.00	-
7	Academic Support (includes Ombuds Fee)	2.35	2.10	-10.6%	1.18	1.05	-11.0%	0.00	0.00	-
8	Community Legal Services	1.14	1.17	2.6%	0.57	0.59	3.5%	0.00	0.00	-
9	Grad Club Levy	0.00	0.00	-	0.00	0.00	-	0.88	1.11	26.1%
10	Canadian Federation of Students Fee	0.00	0.00	-	0.00	0.00	-	2.86	2.90	1.4%
11	Government Advocacy	1.75	1.74	-0.6%	0.88	0.87	-1.1%	0.00	0.00	-
12	Student Life	2.81	2.74	-2.5%	1.41	1.37	-2.8%	0.00	0.00	-
13	Peer Programs	0.64	0.58	-9.4%	0.32	0.29	-9.4%	0.00	0.00	-
14	Clubs Administration	1.36	1.65	21.3%	0.68	0.83	22.1%	0.00	0.00	-
15	Student Initiative Grtants	1.49	1.19	-20.1%	0.75	0.60	-20.0%	0.00	0.00	-
16	Gazette	3.89	3.73	-4.1%	1.95	1.87	-4.1%	0.00	0.00	-
17	Radio Western	2.45	2.30	-6.1%	1.23	1.15	-6.5%	0.00	0.00	-
18	Daycare	0.32	0.00	-100.0%	0.16	0.00	-100.0%	0.00	0.00	-
19	Marching Band Fee	0.11	0.40	263.6%	0.06	0.20	233.3%	0.00	0.00	-
20	Faculty and Affiliate Councils	0.85	0.86	1.2%	0.43	0.43	0.0%	0.00	0.00	-
21	Student Bursary Fund	10.00	10.00	0.0%	5.00	5.00	0.0%	0.00	0.00	-
22	<b>Sub-Total: Student Organization Fees</b>	<b>74.93</b>	<b>76.43</b>	<b>2.0%</b>	<b>36.22</b>	<b>36.89</b>	<b>1.8%</b>	<b>34.02</b>	<b>35.00</b>	<b>2.9%</b>
23	<b>University Ancillary Fees:</b>									
24	SRS: Campus Recreation	21.46	21.46	0.0%	10.73	10.73	0.0%	0.00	0.00	-
25	SRS: Intercollegiate Athletics	18.79	18.79	0.0%	9.40	9.40	0.0%	0.00	0.00	-
26	SRS: Thompson Recreation & Athletic Centre	4.07	4.07	0.0%	2.04	2.04	0.0%	0.00	0.00	-
27	Financial Aid Office	8.04	8.04	0.0%	4.02	4.02	0.0%	6.70	6.70	0.0%
28	International Student Services	2.95	2.95	0.0%	1.47	1.47	0.0%	2.46	2.46	0.0%
29	Indigenous Services	2.62	2.62	0.0%	1.31	1.31	0.0%	2.19	2.19	0.0%
30	Services for Students with Disabilities	3.40	3.40	0.0%	1.70	1.70	0.0%	0.00	0.00	-
31	Student Development Centre	16.90	16.90	0.0%	8.45	8.45	0.0%	14.08	14.08	0.0%
32	Student Success Centre	10.57	10.57	0.0%	5.29	5.29	0.0%	5.83	5.83	0.0%
33	Student Health Services	10.93	10.93	0.0%	5.47	5.47	0.0%	0.00	0.00	-
34	Off-Campus Housing & Housing Medication Services	1.87	1.87	0.0%	0.94	0.94	0.0%	0.00	0.00	-
35	Western Foot Patrol	0.99	0.99	0.0%	0.50	0.50	0.0%	0.83	0.83	0.0%
36	<b>Sub-Total: University Ancillary Fees</b>	<b>102.59</b>	<b>102.59</b>	<b>0.0%</b>	<b>51.32</b>	<b>51.32</b>	<b>0.0%</b>	<b>32.09</b>	<b>32.09</b>	<b>0.0%</b>
37	<b>Grand Total</b>	<b>177.52</b>	<b>179.02</b>	<b>0.8%</b>	<b>87.54</b>	<b>88.21</b>	<b>0.8%</b>	<b>66.11</b>	<b>67.09</b>	<b>1.5%</b>

<a> The proposed rates are effective September 1, 2020, except for the Student Recreation Centre fee, which is effective May 1, 2020.